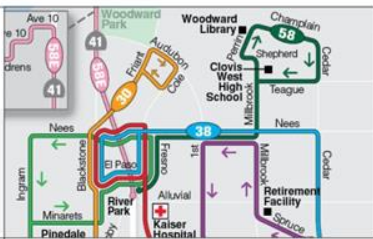


# Fresno-Clovis Metropolitan Area Public Transportation Service Evaluation

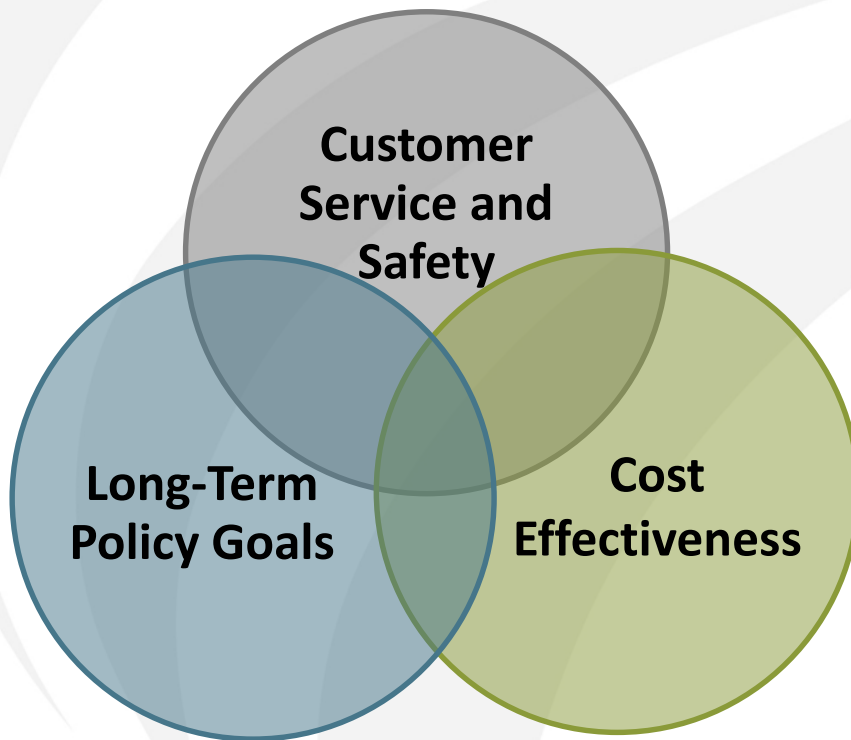


Tony Mendoza, Parsons Brinckerhoff & Jarrett Walker, Jarrett Walker and Associates



# Project Objectives

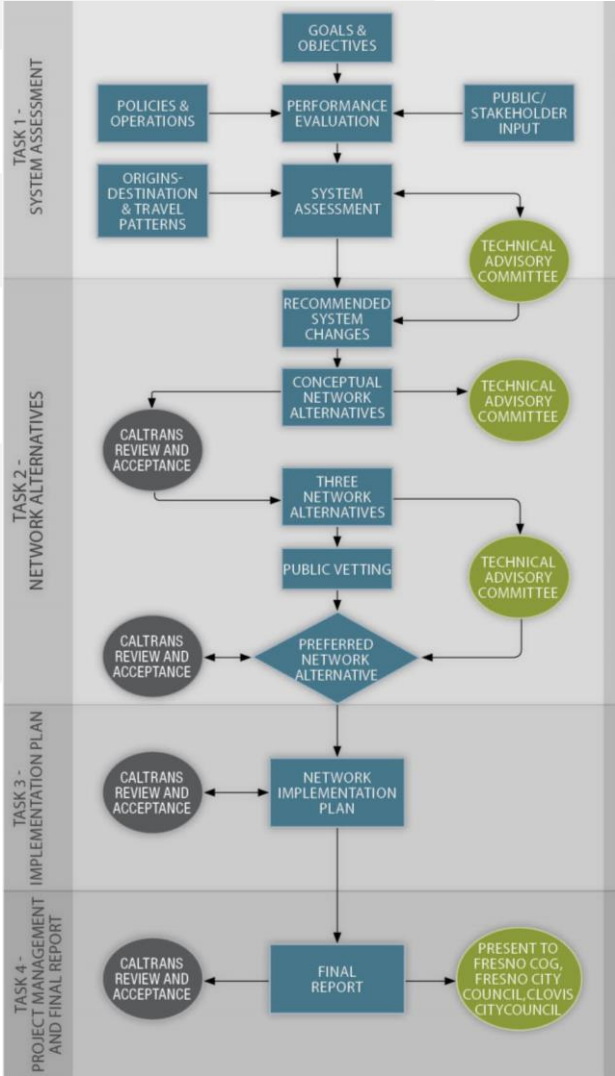
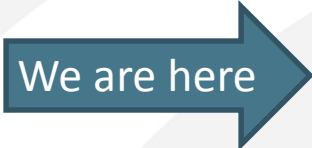
**Balance the three transit considerations....**



**...by addressing the following goals:**

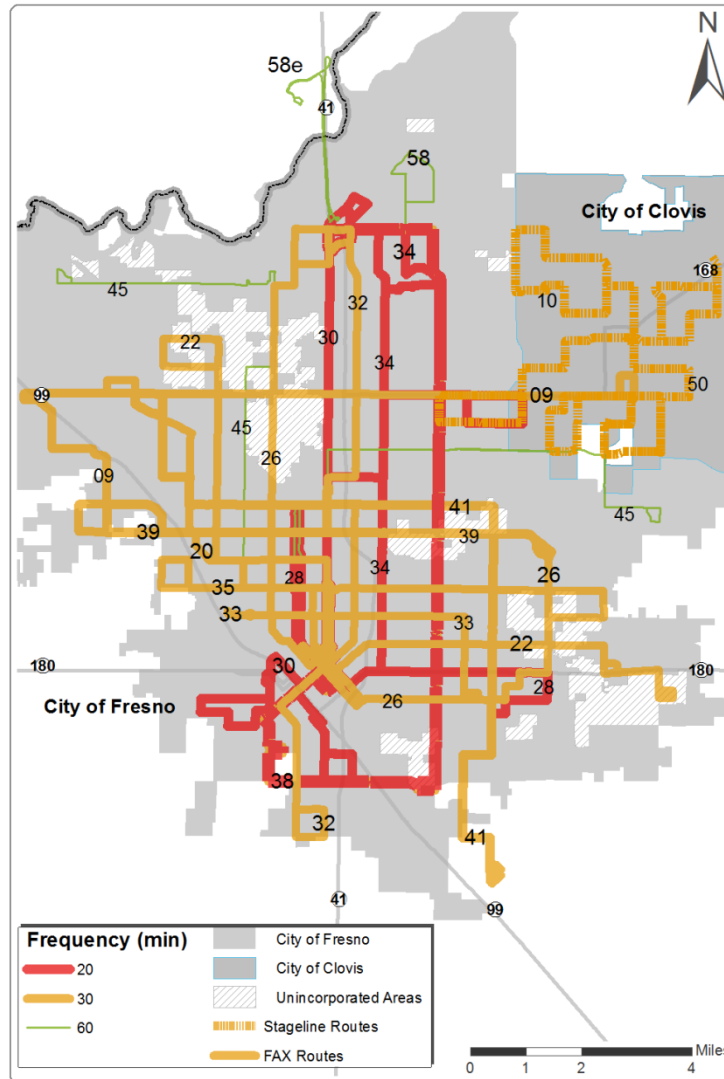
- Assess and implement plan to improve services
- Develop linkages to major trip generators
- Increase productivity
- Increase cost-effectiveness

# Project Process



# SYSTEM PERFORMANCE

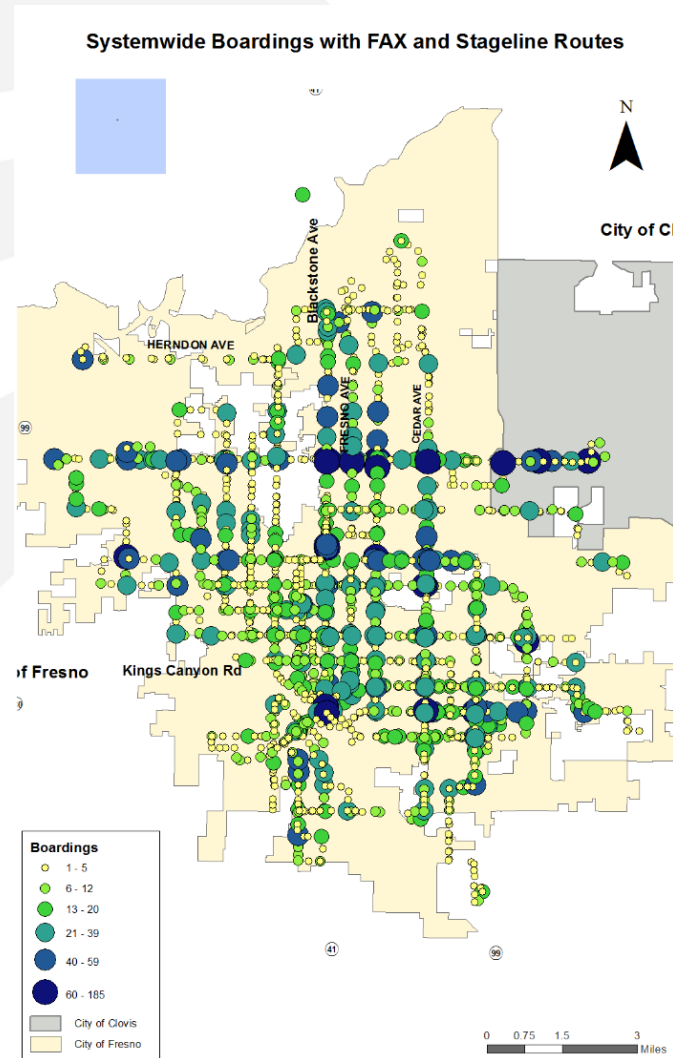
# Frequency of Current Service



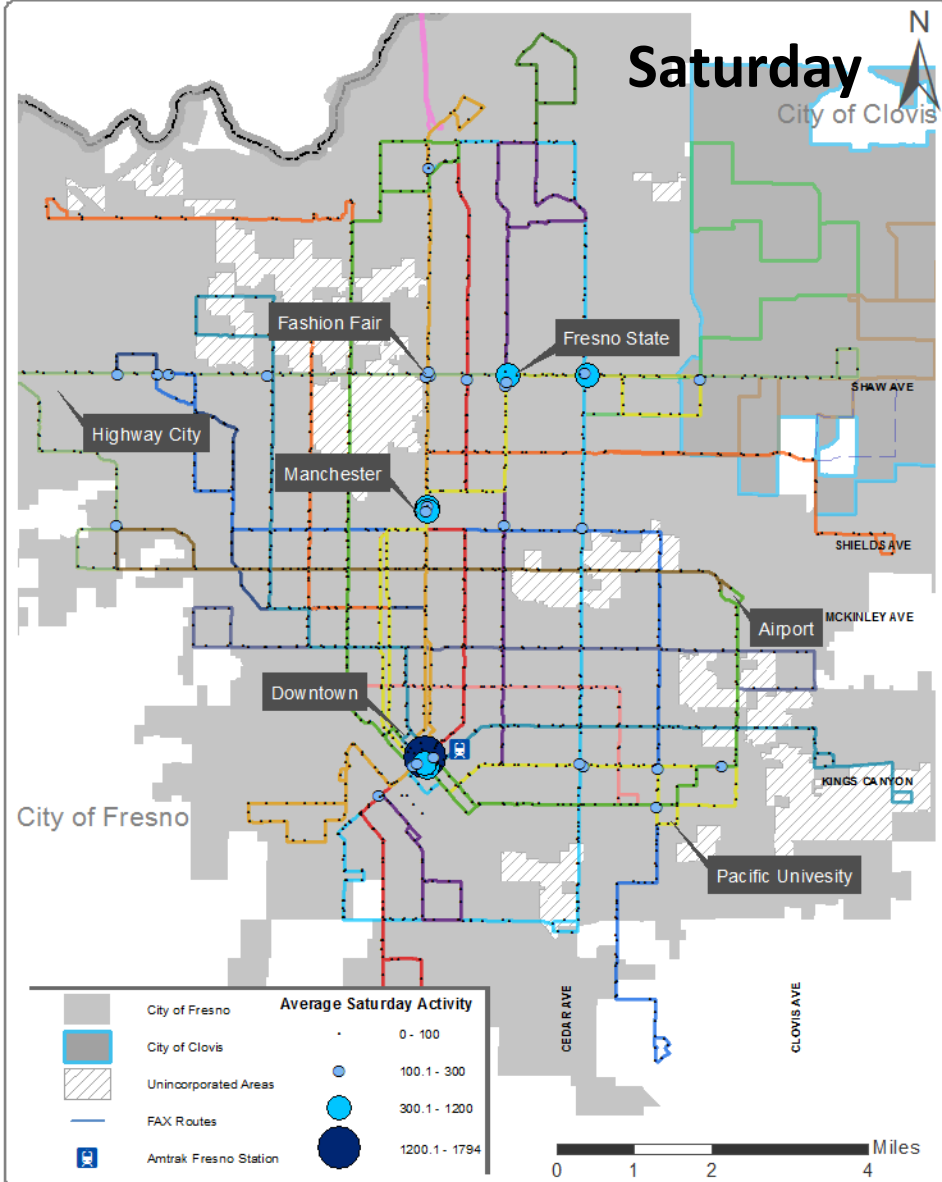
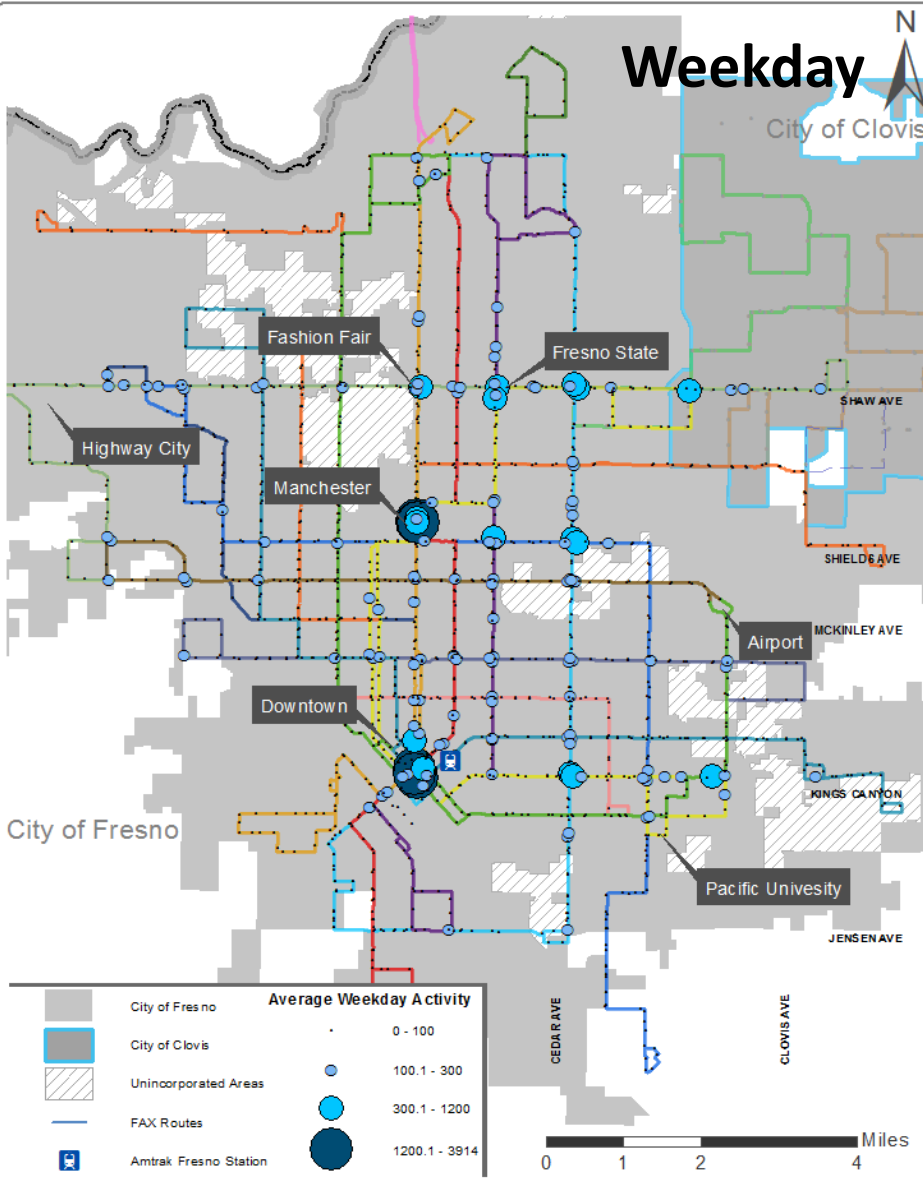
# We know where the ridership is.

ITEM I G 4

- Stop-by-stop ridership data

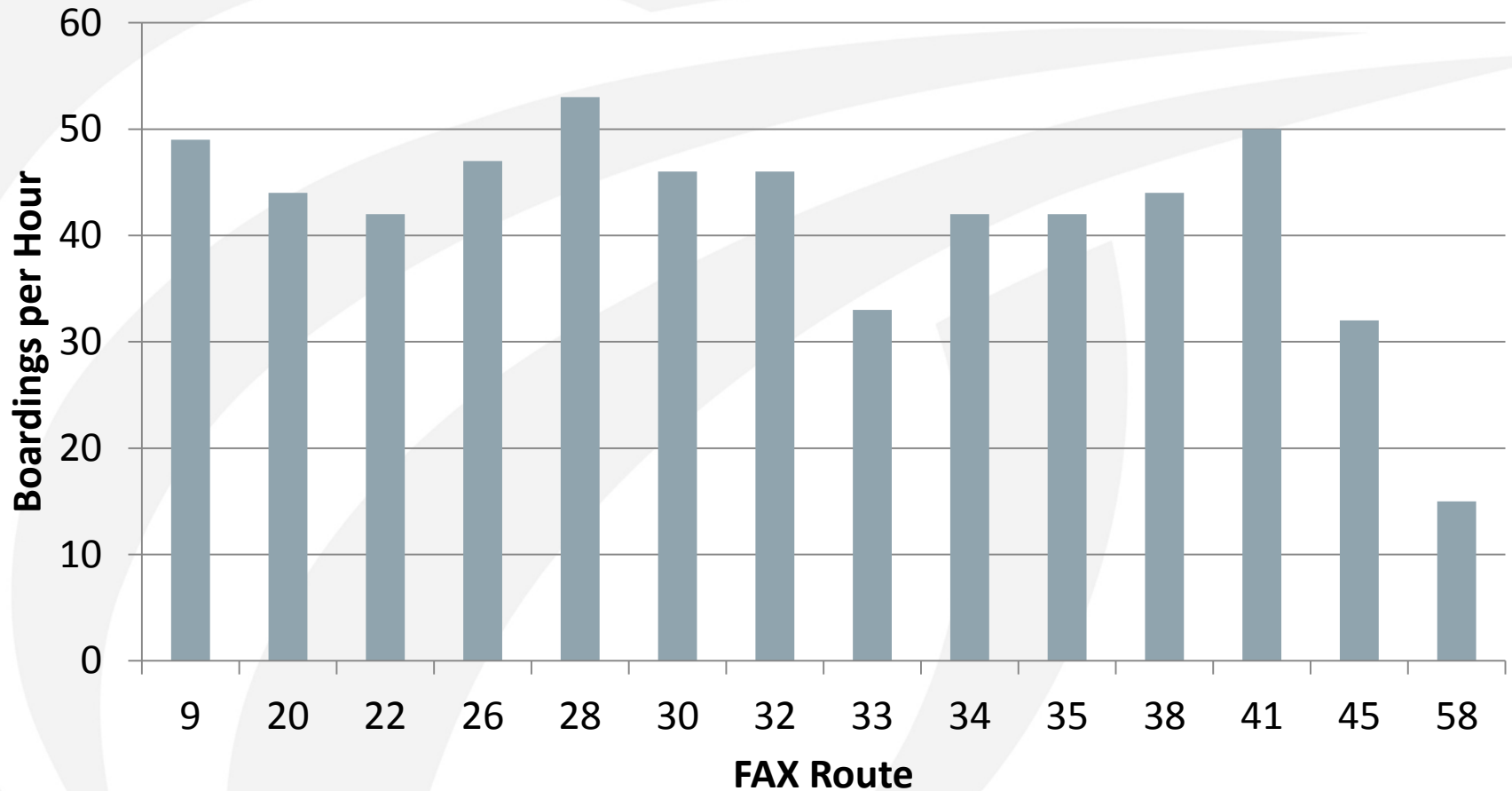


# Ridership, weekday vs Sat.



# Route Productivity: Boardings per Hour

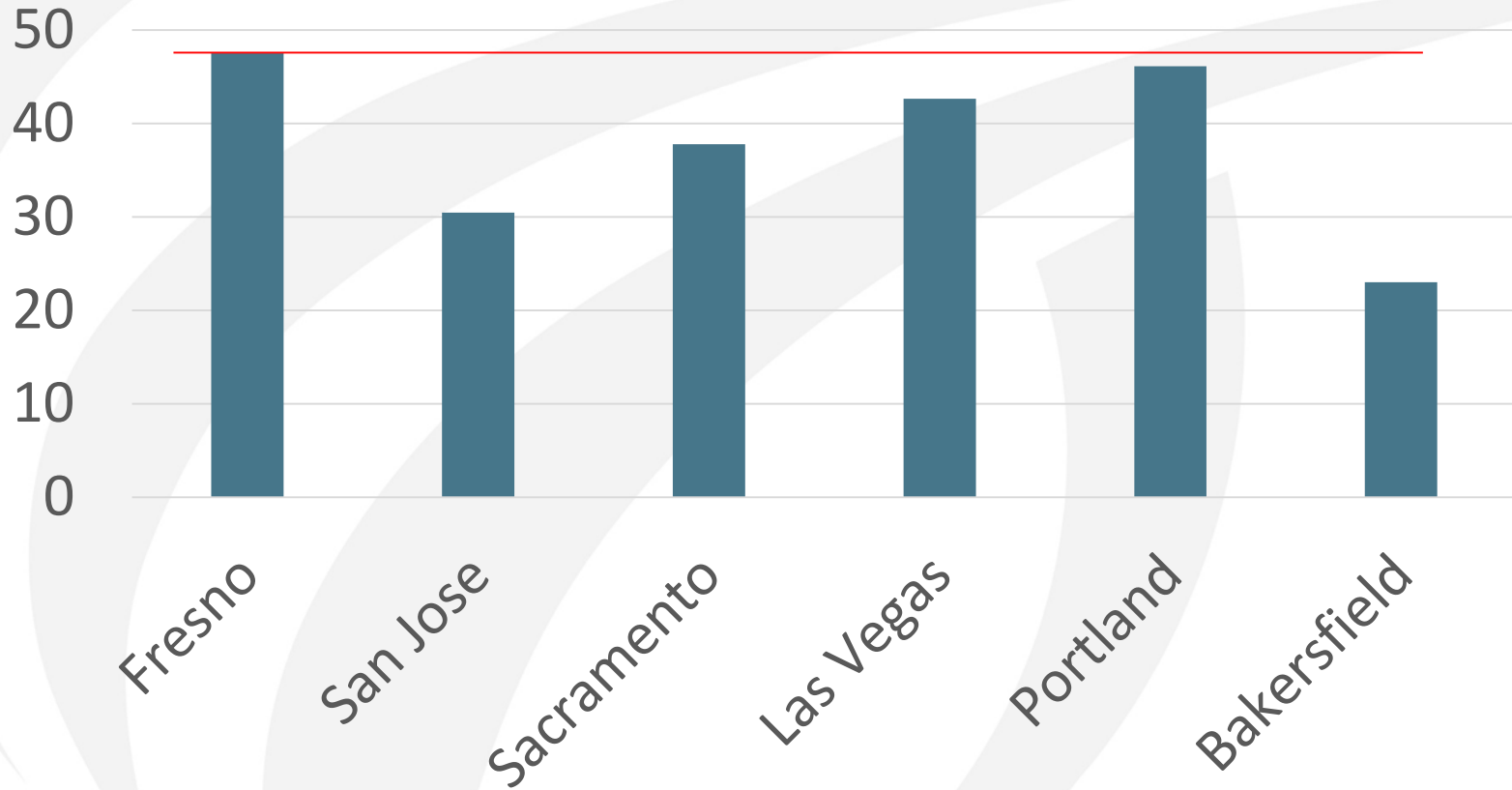
ITEM I G 4





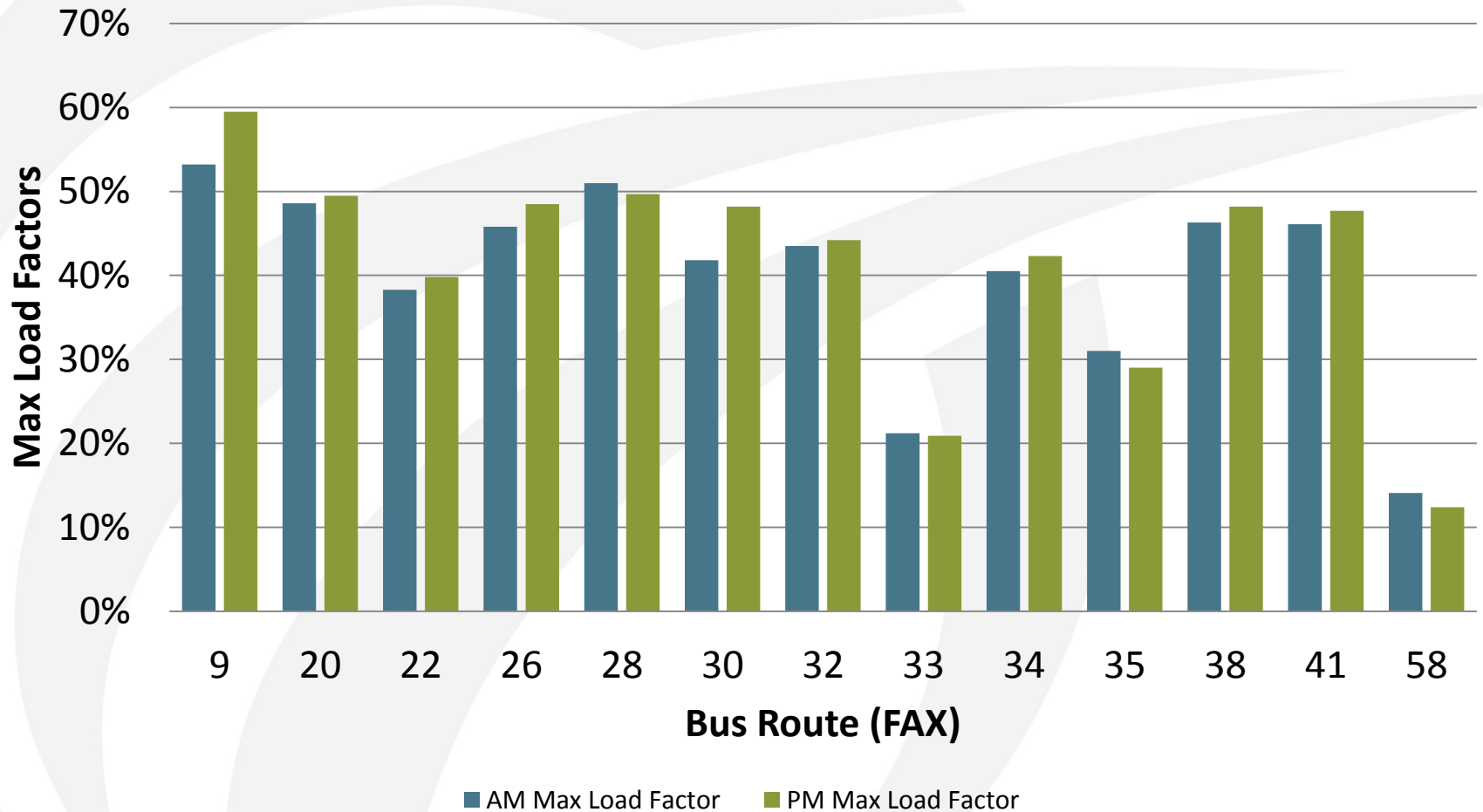
# FAX is incredibly productive

## Boardings/Rev Hour



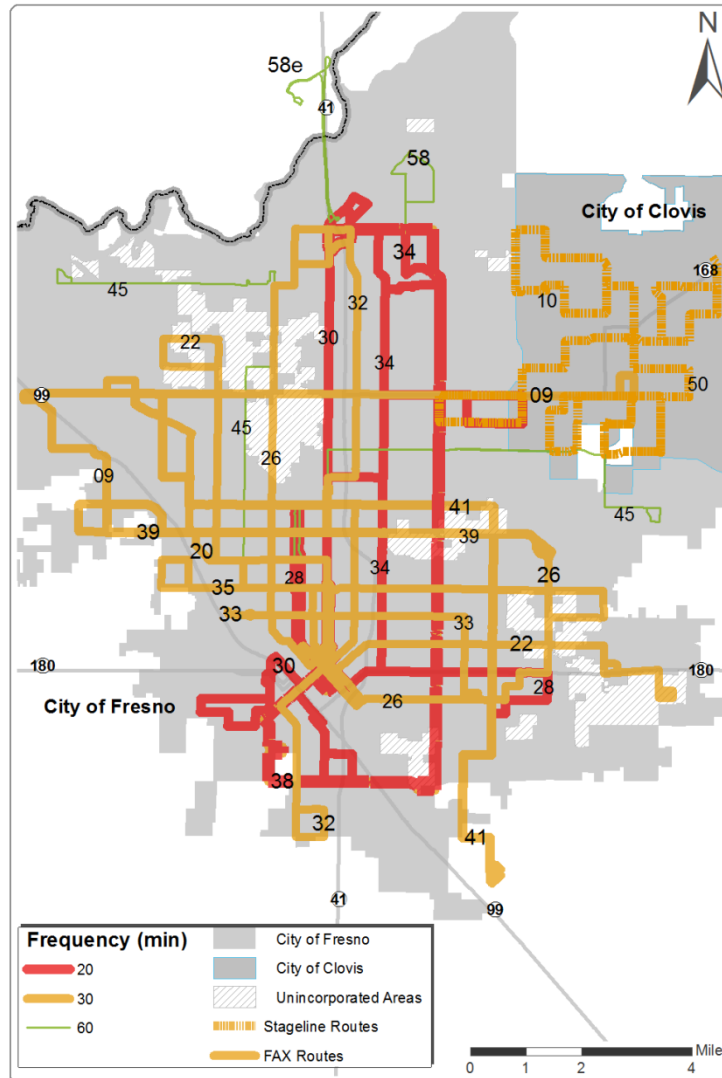
# Only 2-3 routes are much below average!

ITEM I G 4



# Unproductive Routes = Thin Green Lines

ITEM I G 4

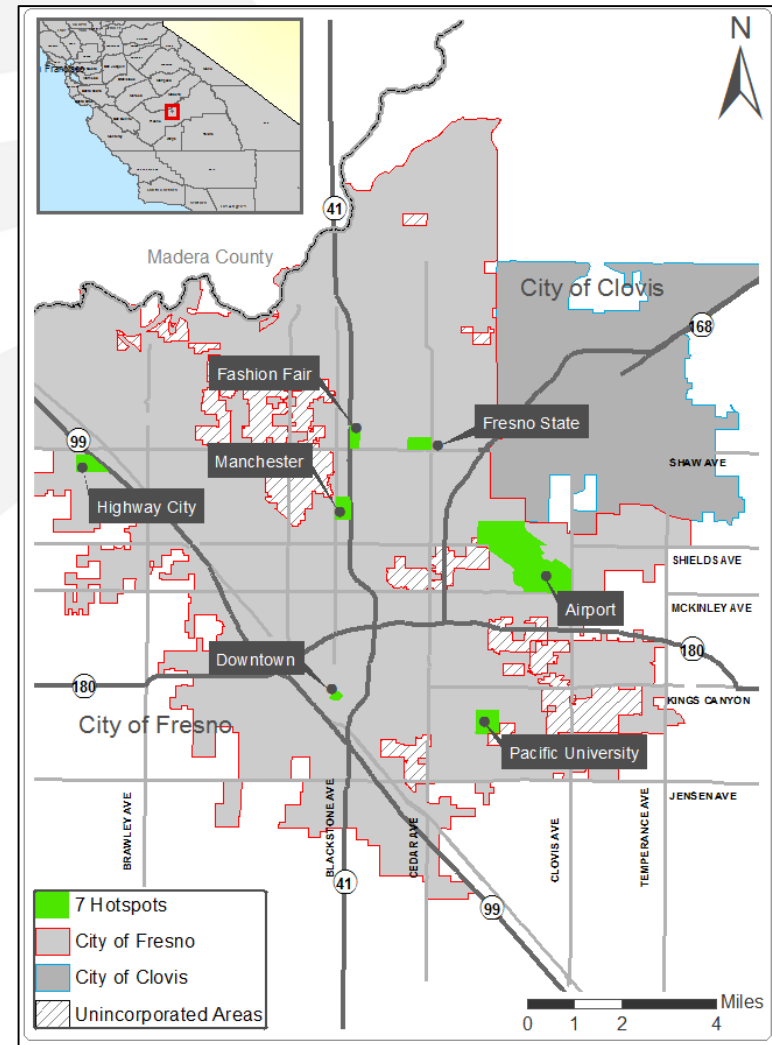


This isn't surprising, when you think about the areas served →

# TRAVEL MARKET ANALYSIS

# Major Origins/Destinations

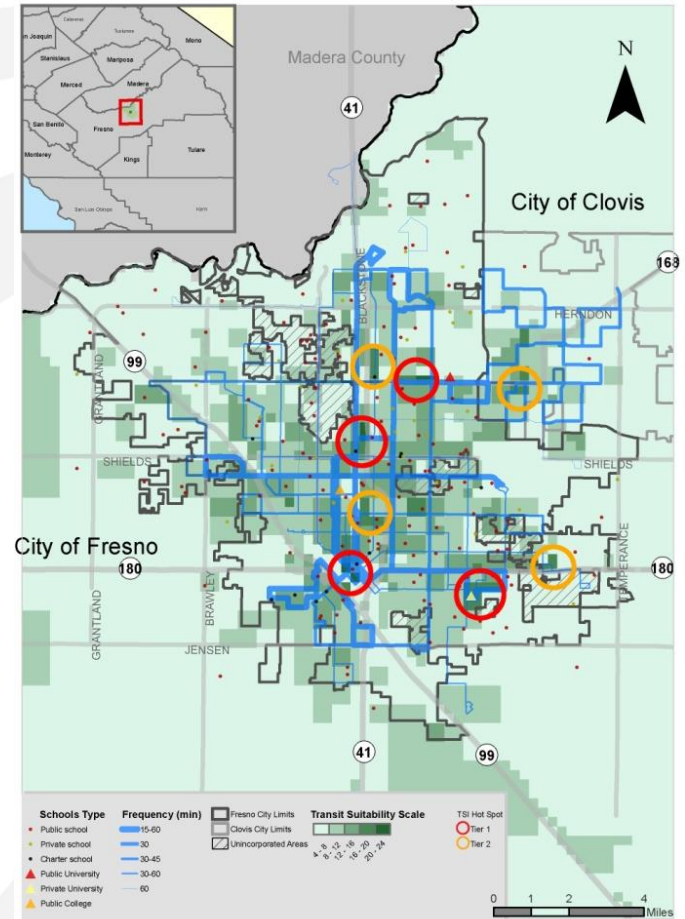
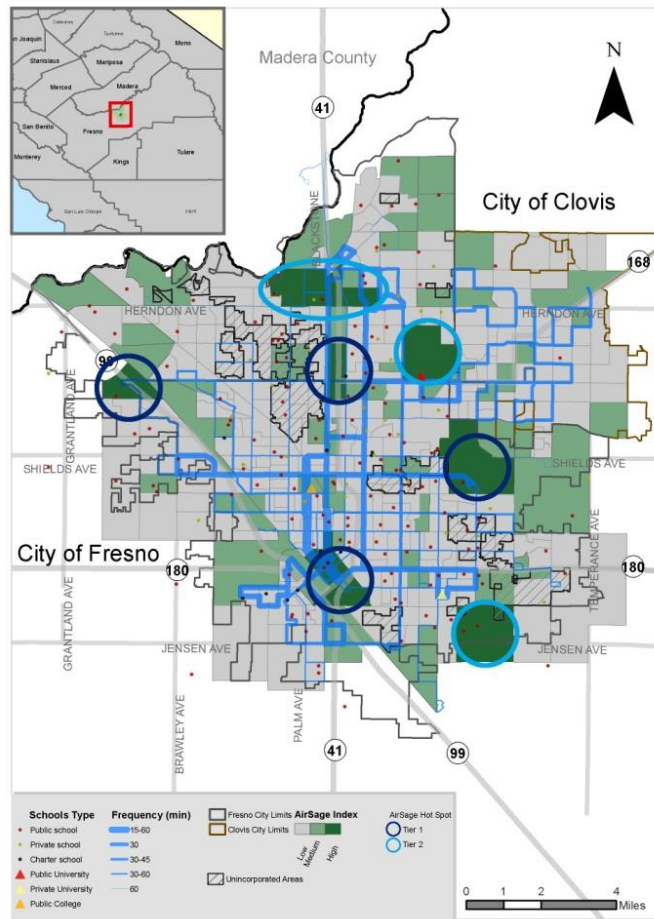
1. Downtown
2. Fresno Pacific University
3. Manchester Transit Center
4. California State University, Fresno
5. Highway City residential area
6. Fashion Fair Mall/Fresno-Shaw
7. Fresno Yosemite Airport



# Travel Markets

## Anonymous Cell Phone Data

## Transit Suitability Index (TSI)



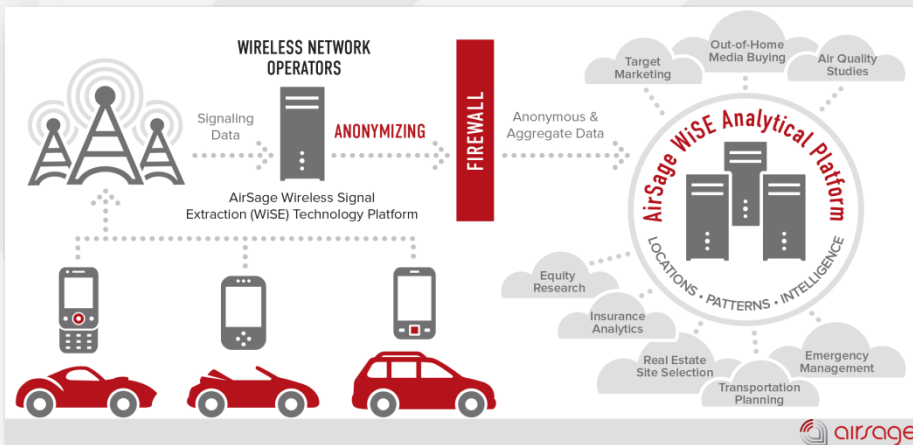
# Overview of Data

## Anonymous Cell Phone Data – All Modes

- Tracks travel patterns for all modes
- Data collected in Fall 2013

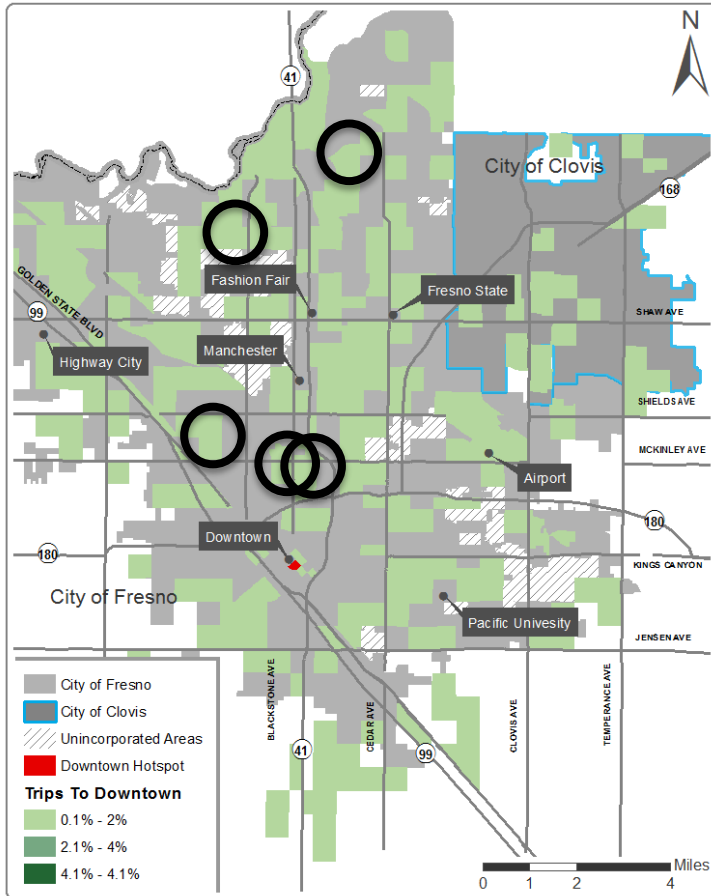
## O-D Survey – Transit Trips Only

- Survey conducted on Fall 2013 on FAX and Stageline buses
- Results from 3,730 surveys included in analysis:
  - 3,379 weekday surveys
  - 351 weekend surveys
  - 125 Spanish language surveys
  - 154 Clovis Stageline surveys

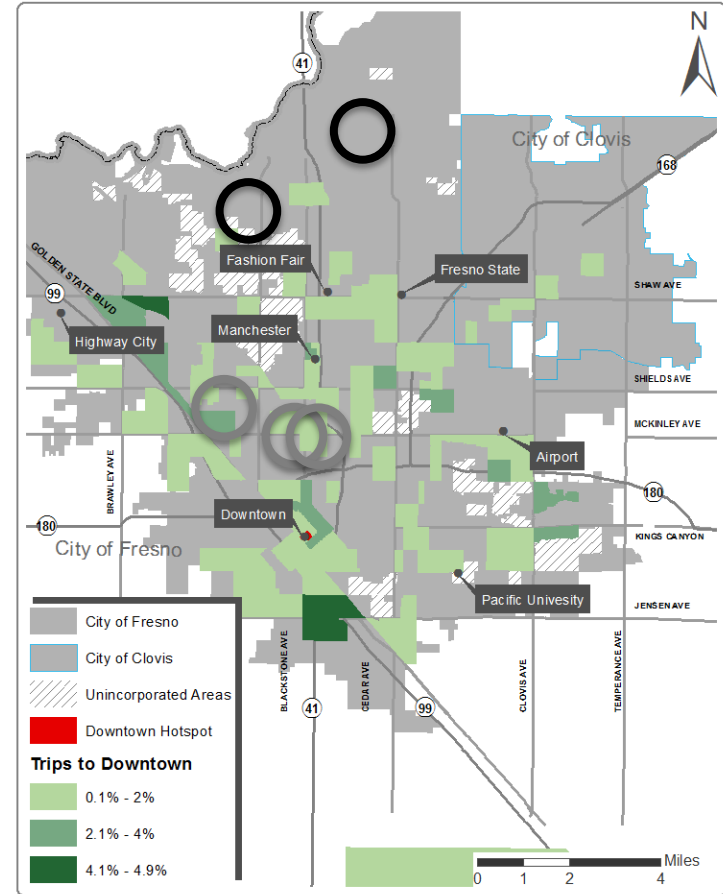


# Trips to Downtown

Anonymous Cell Phone Data – All Modes



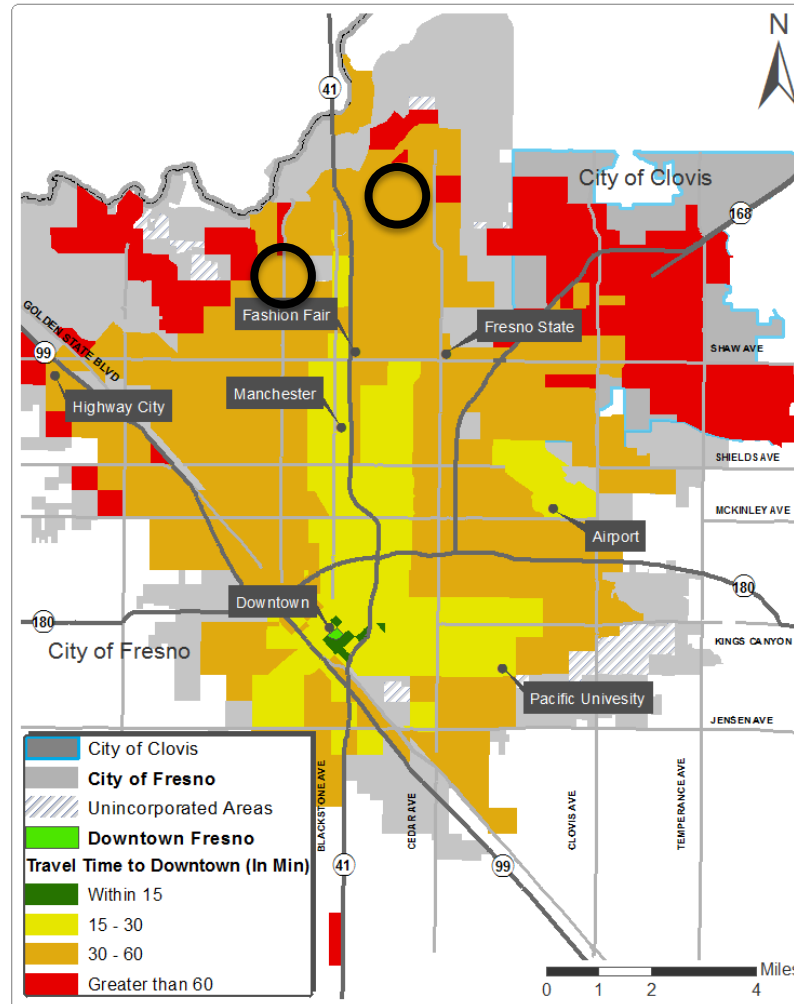
O-D Survey – Transit Trips Only





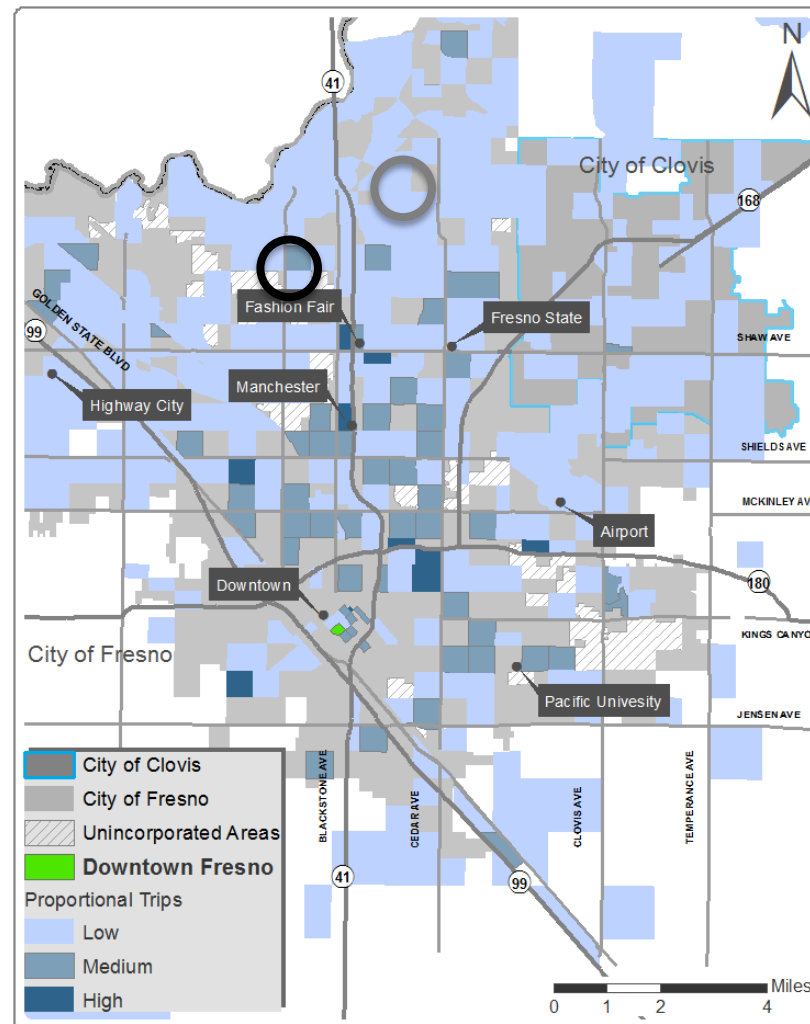
# Current Transit Travel Times to Downtown

ITEM I G 4



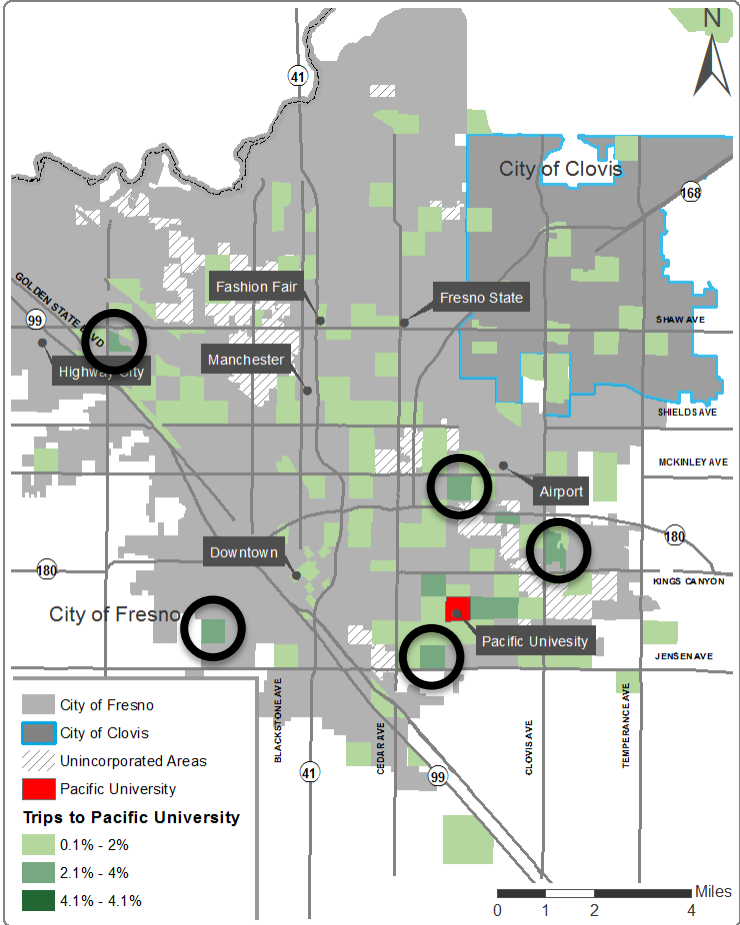
# Trips from No Vehicle Households to Downtown

ITEM I G 4

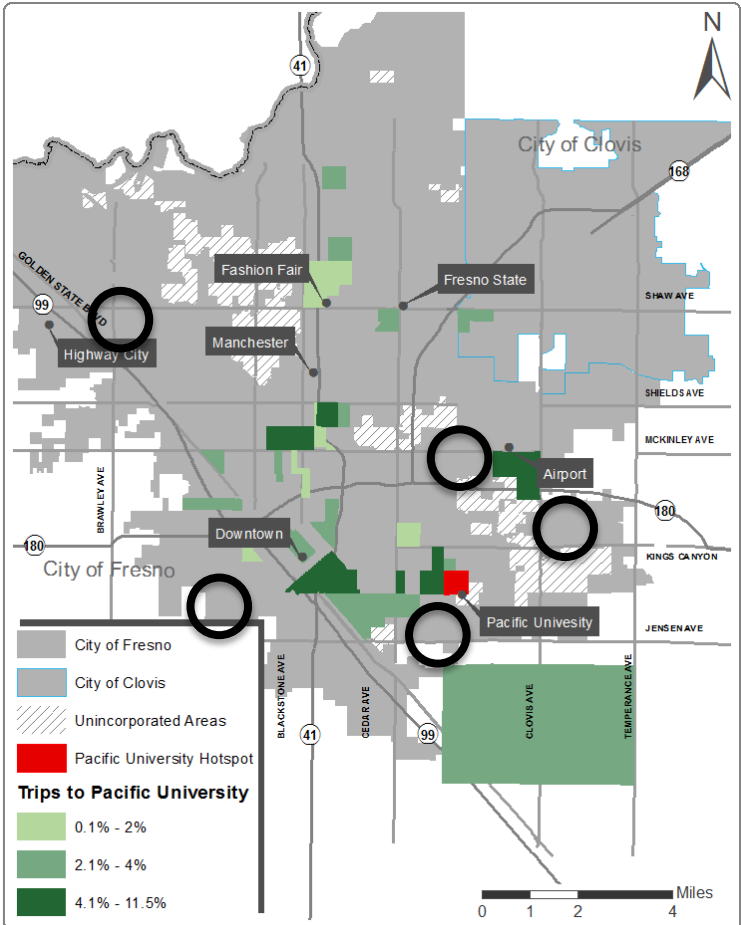


# Trips to Fresno Pacific University

### Anonymous Cell Phone Data – All Modes

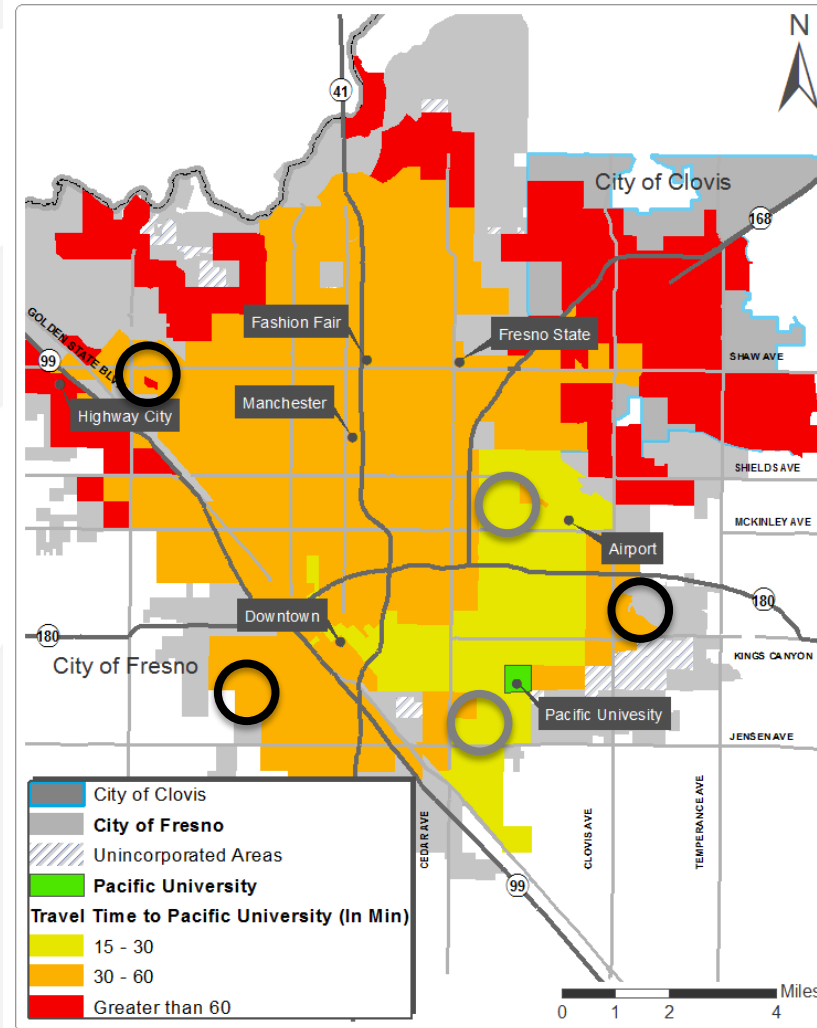


### O-D Survey – Transit Trips Only



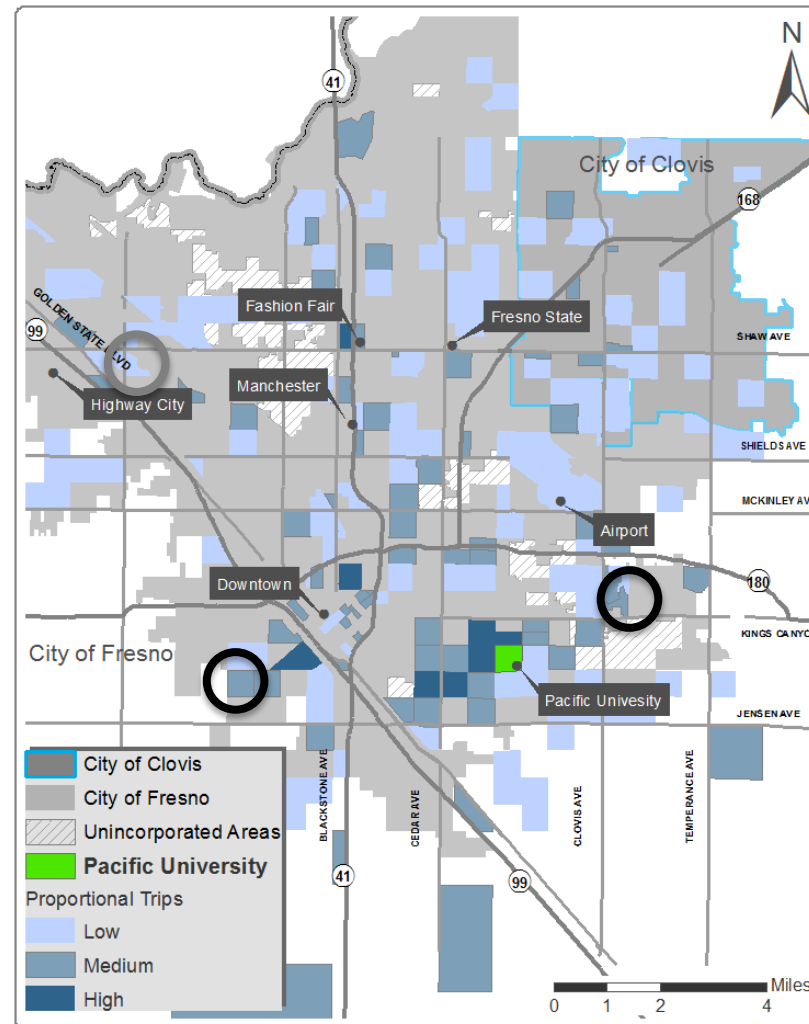
# Current Transit Travel Times to Fresno Pacific

ITEM I G 4



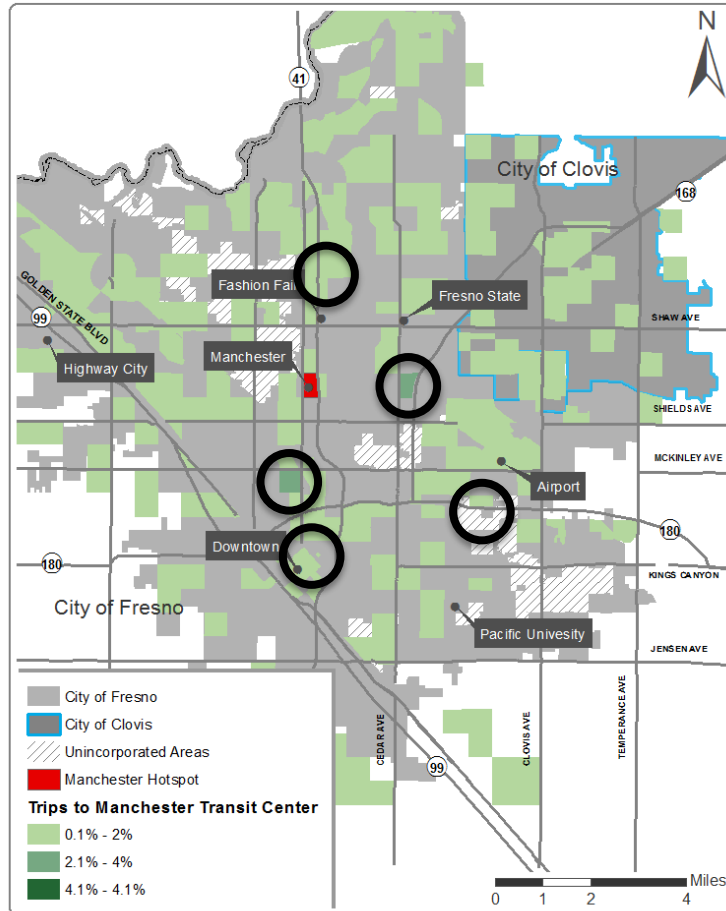
# Trips from No Vehicle Households to Fresno Pacific

ITEM I G 4

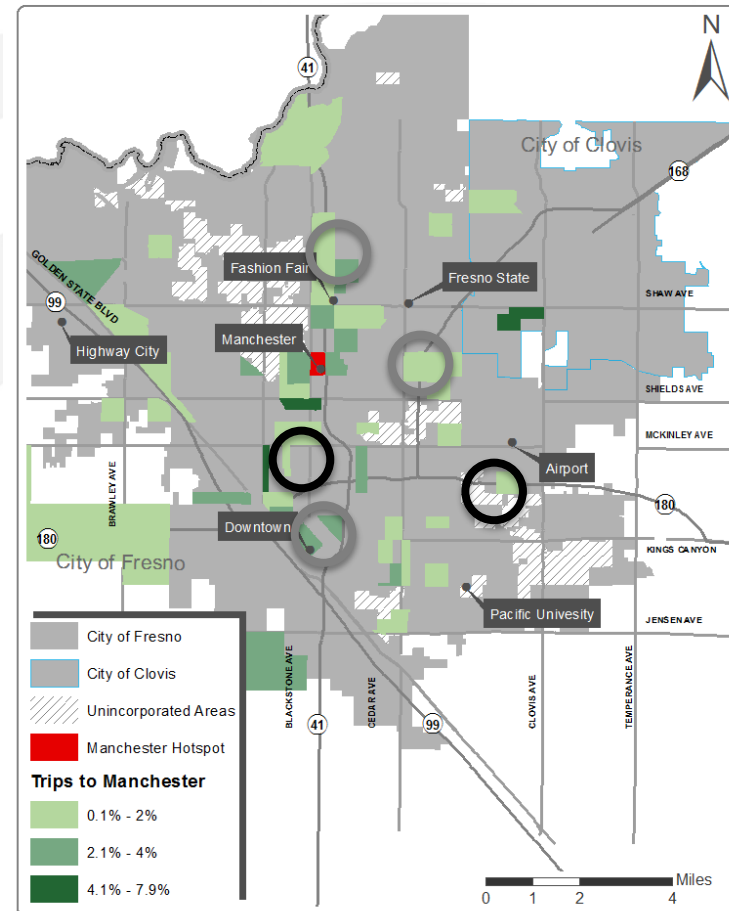


# Trips to Manchester Transit Center

## Anonymous Cell Phone Data – All Modes

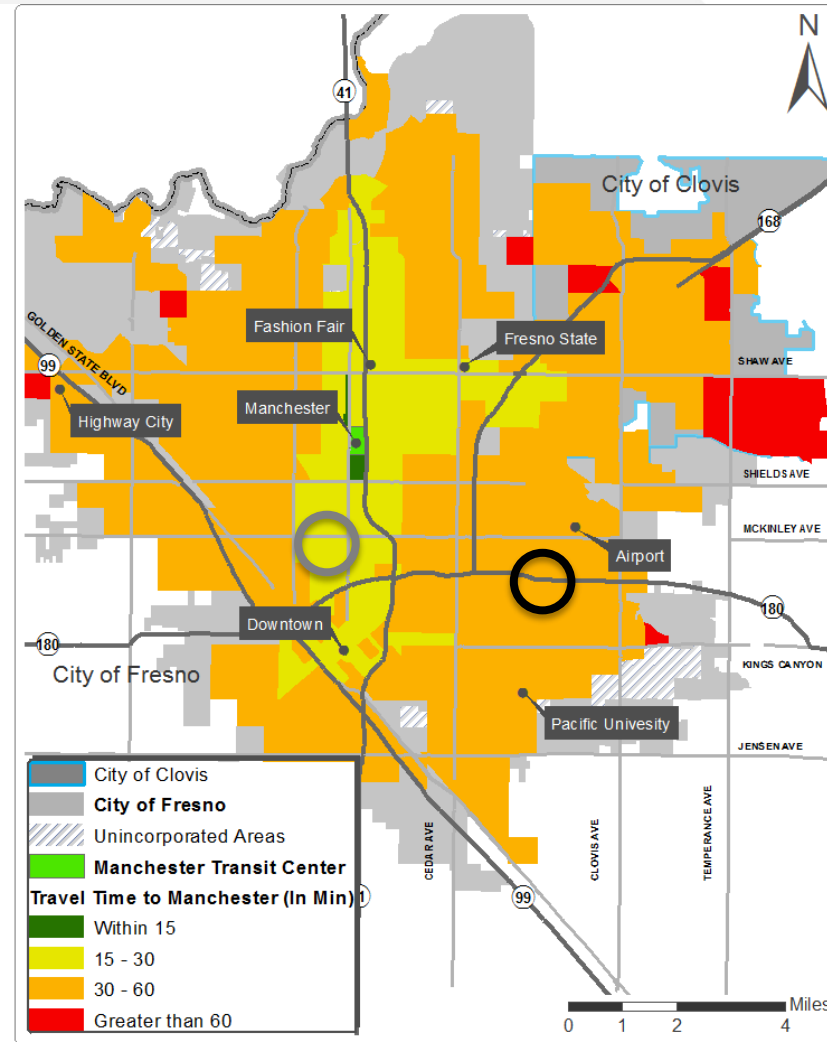


## O-D Survey – Transit Trips Only

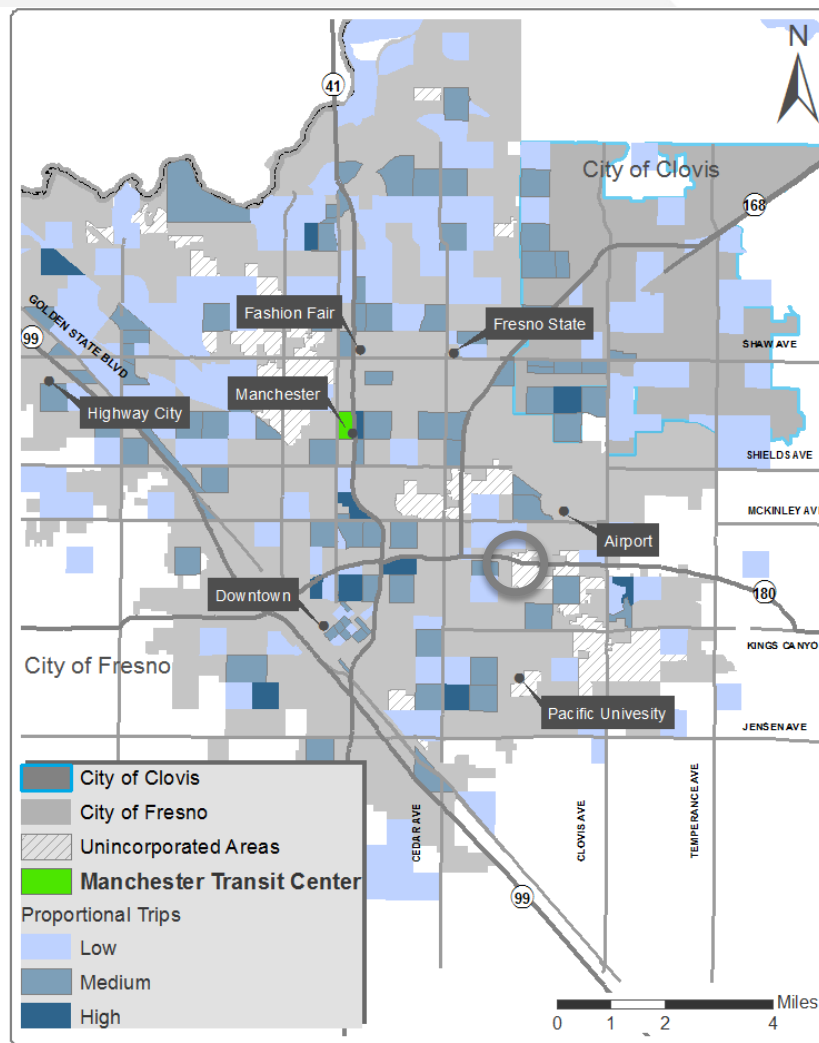


# Current Transit Travel Times to Manchester Transit Center

ITEM I G 4



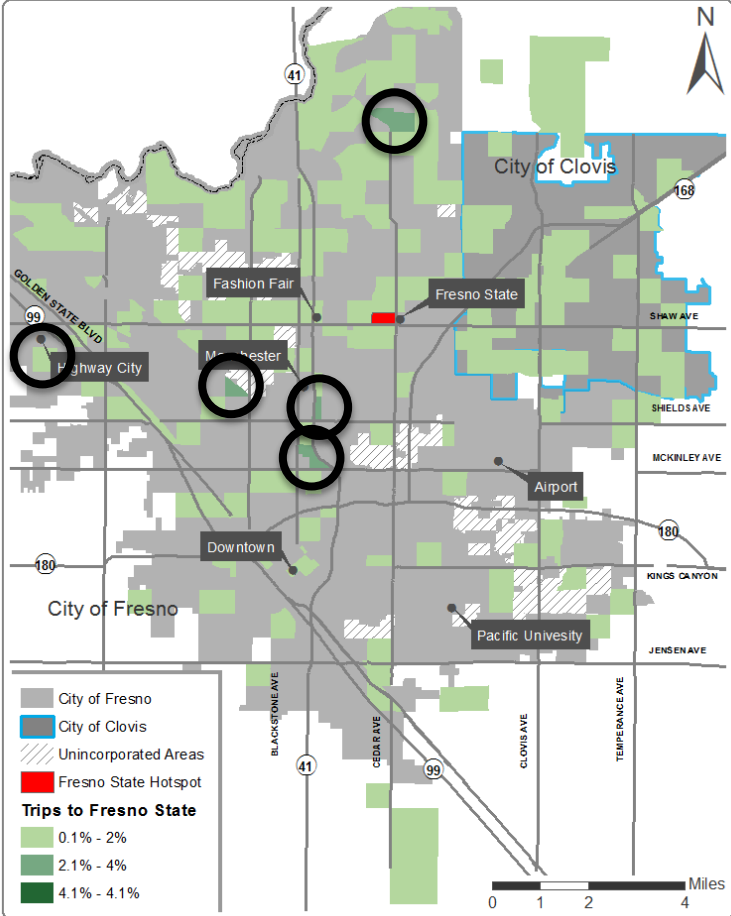
# Trips from No Vehicle Households to Manchester Transit Center



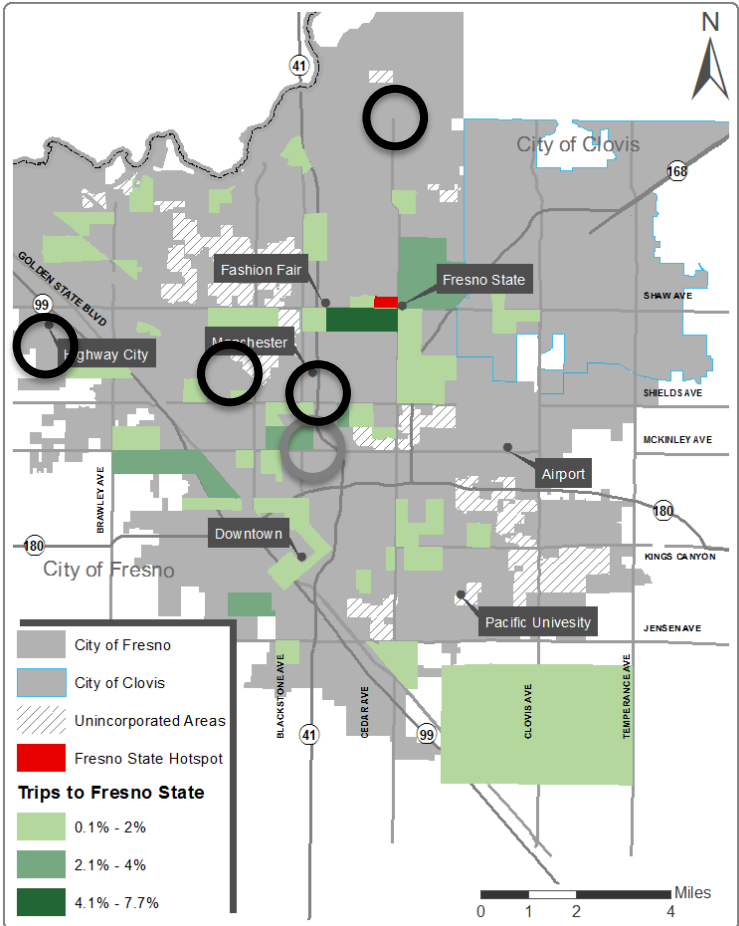


# Trips to Fresno State

### Anonymous Cell Phone Data – All Modes

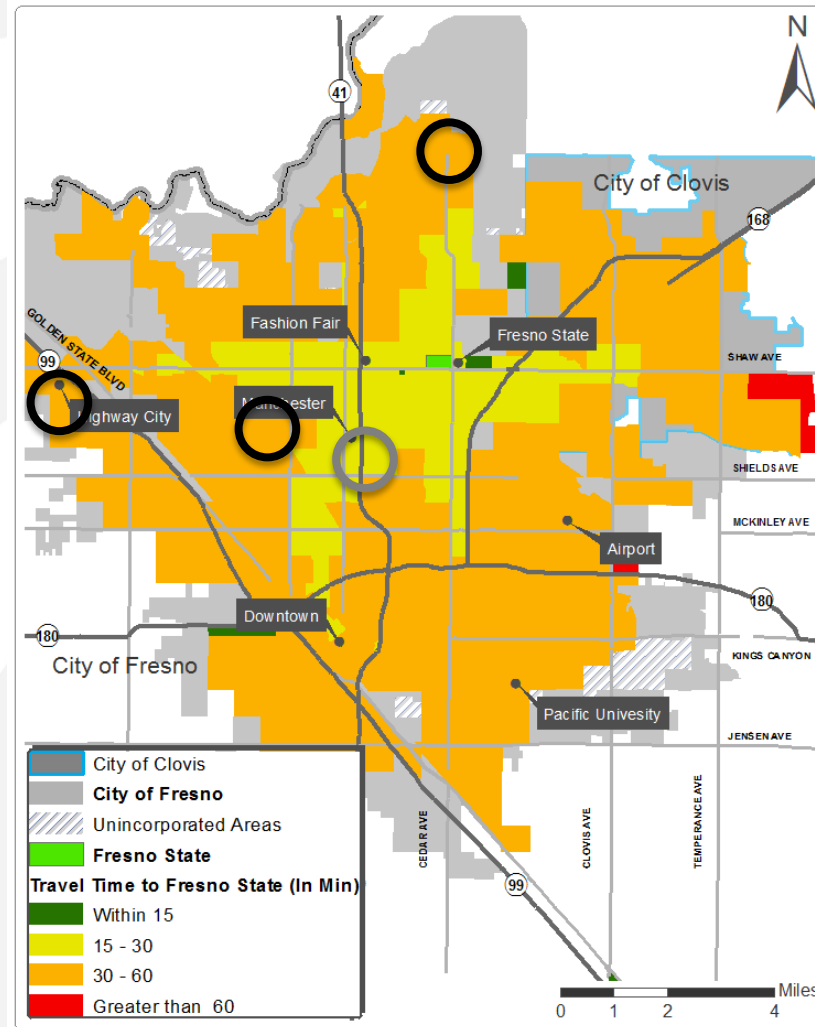


### O-D Survey – Transit Trips Only

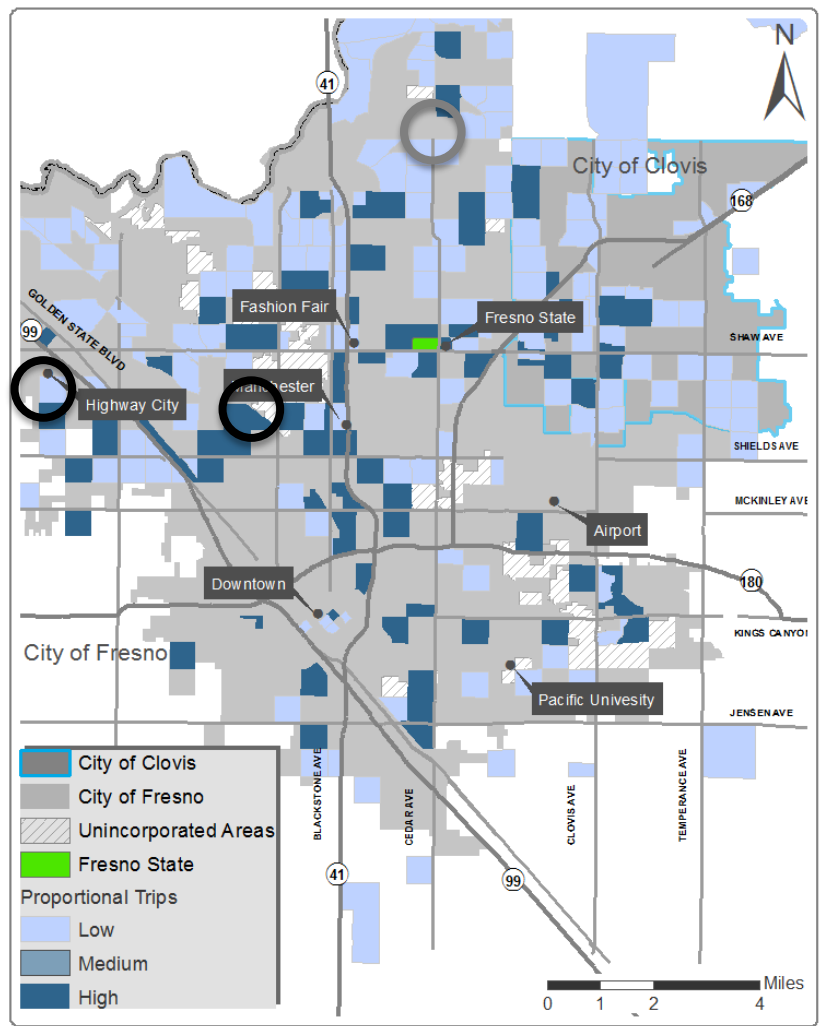


# Current Transit Travel Times to Fresno State

ITEM I G 4

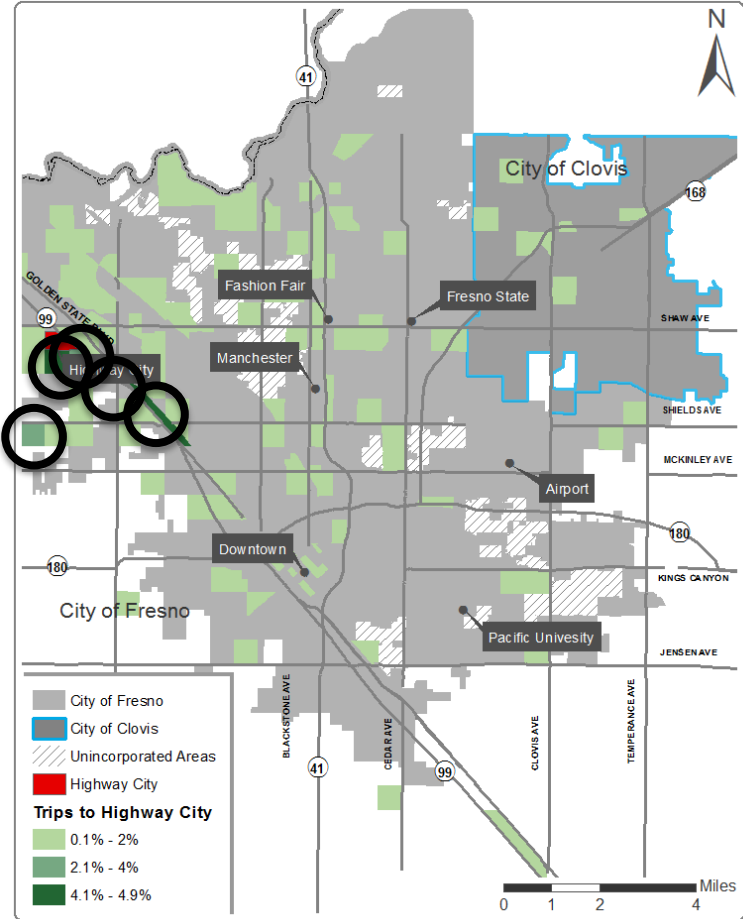


# Trips from No Vehicle Households to Fresno State

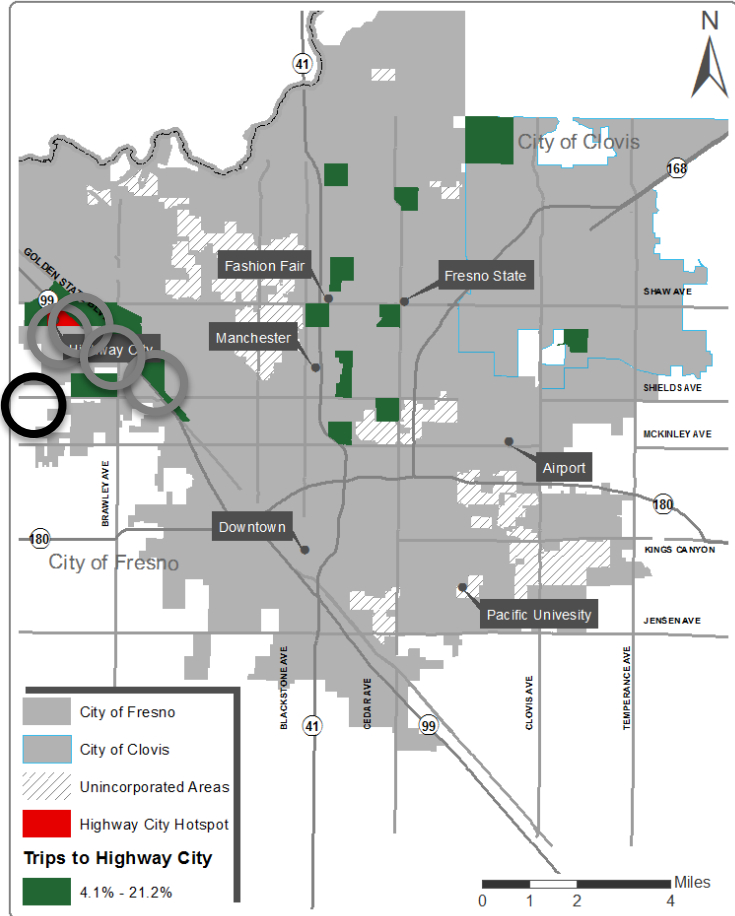


# Trips to Highway City

### Anonymous Cell Phone Data – All Modes

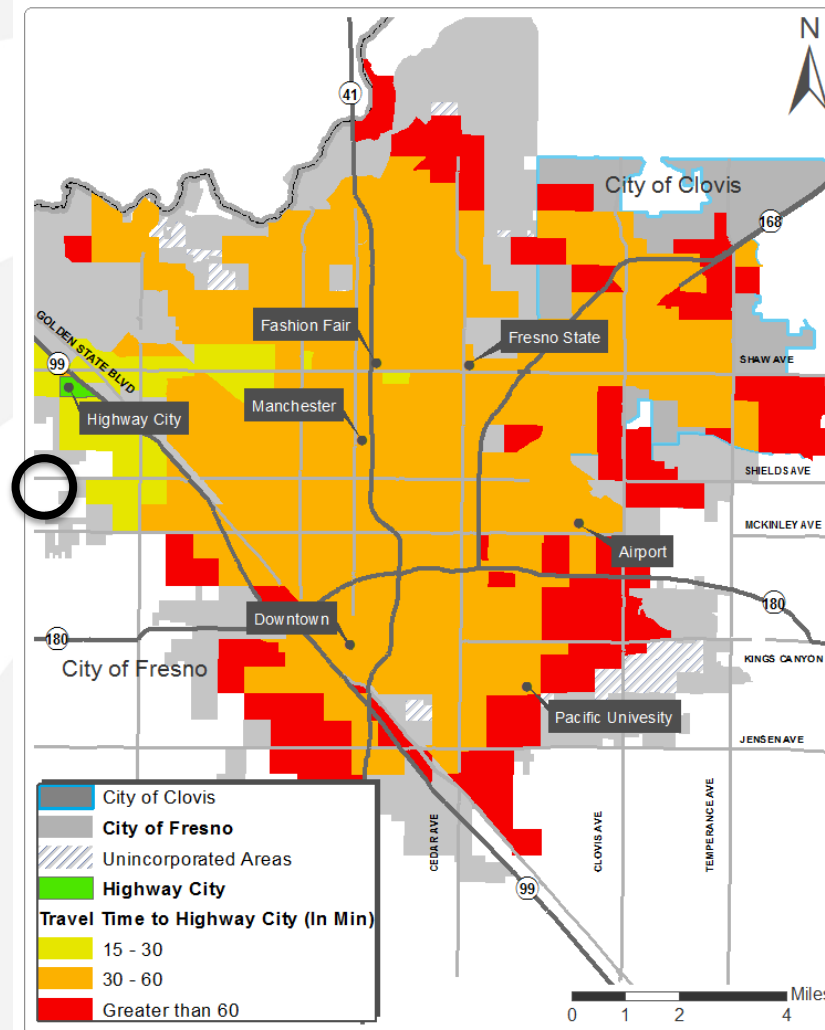


### O-D Survey – Transit Trips Only



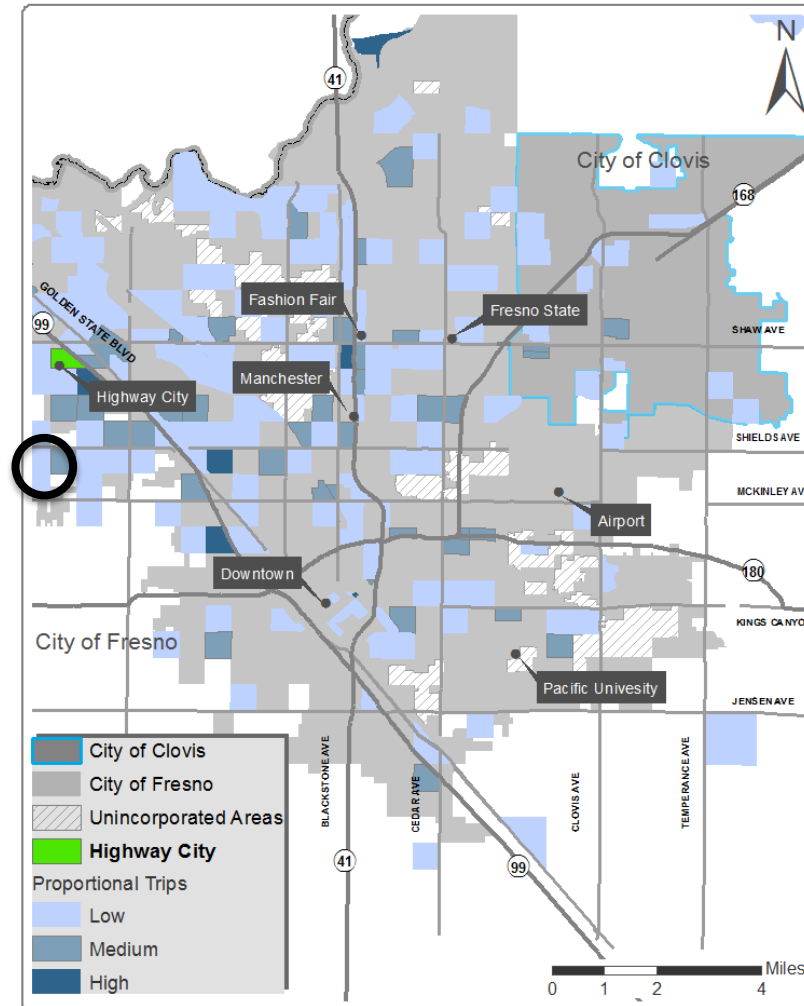
# Current Transit Travel Times to Highway City

ITEM I G 4



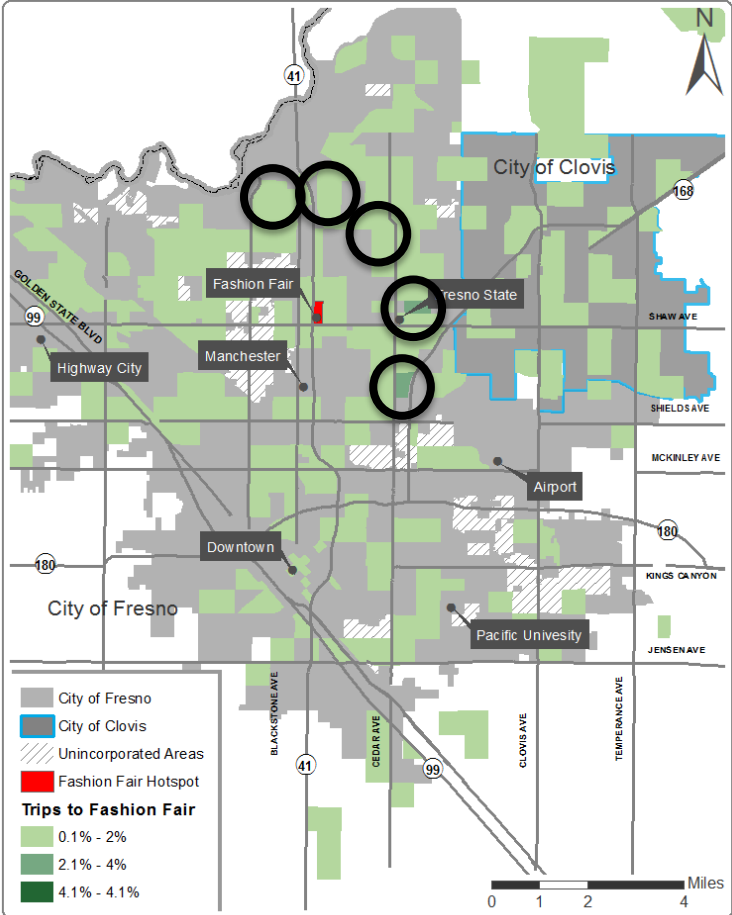
# Trips from No Vehicle Households to Highway City

ITEM I G-4

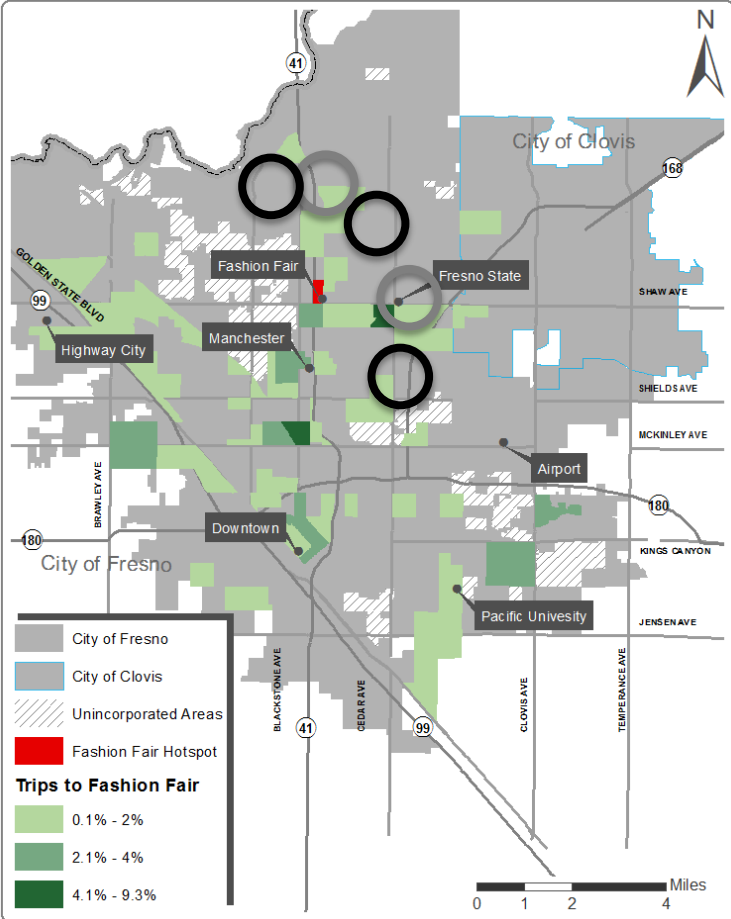


# Trips to Fashion Fair Mall

### Anonymous Cell Phone Data – All Modes

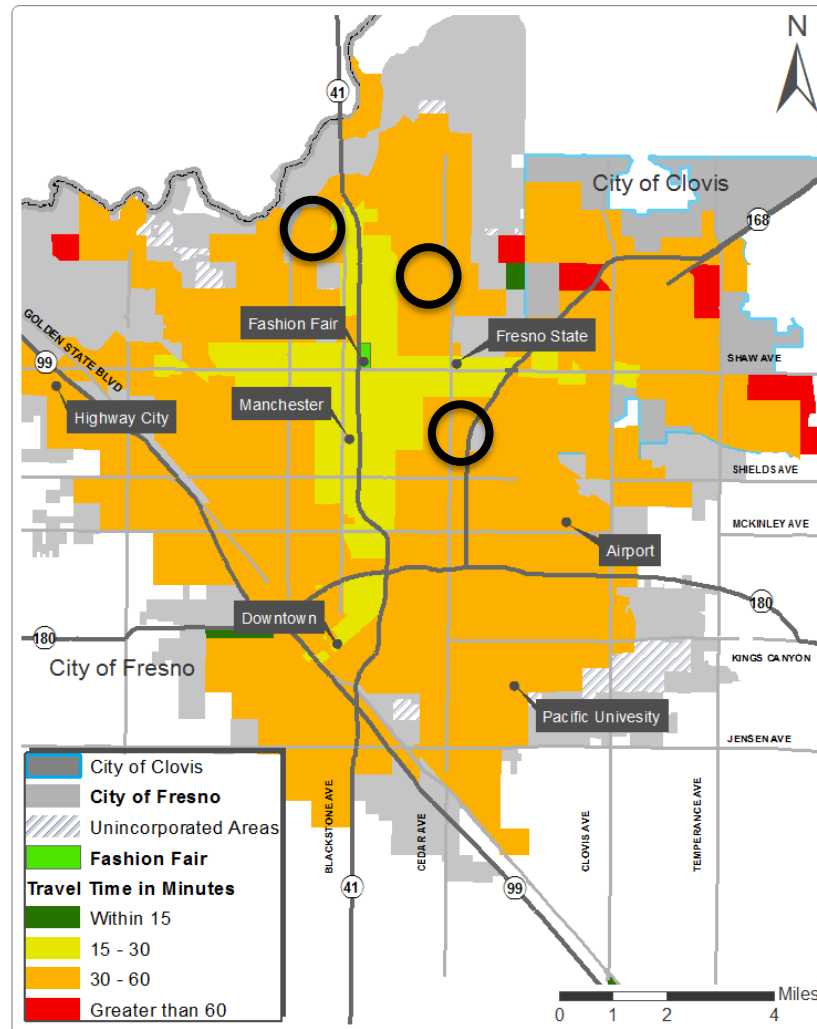


### O-D Survey – Transit Trips Only



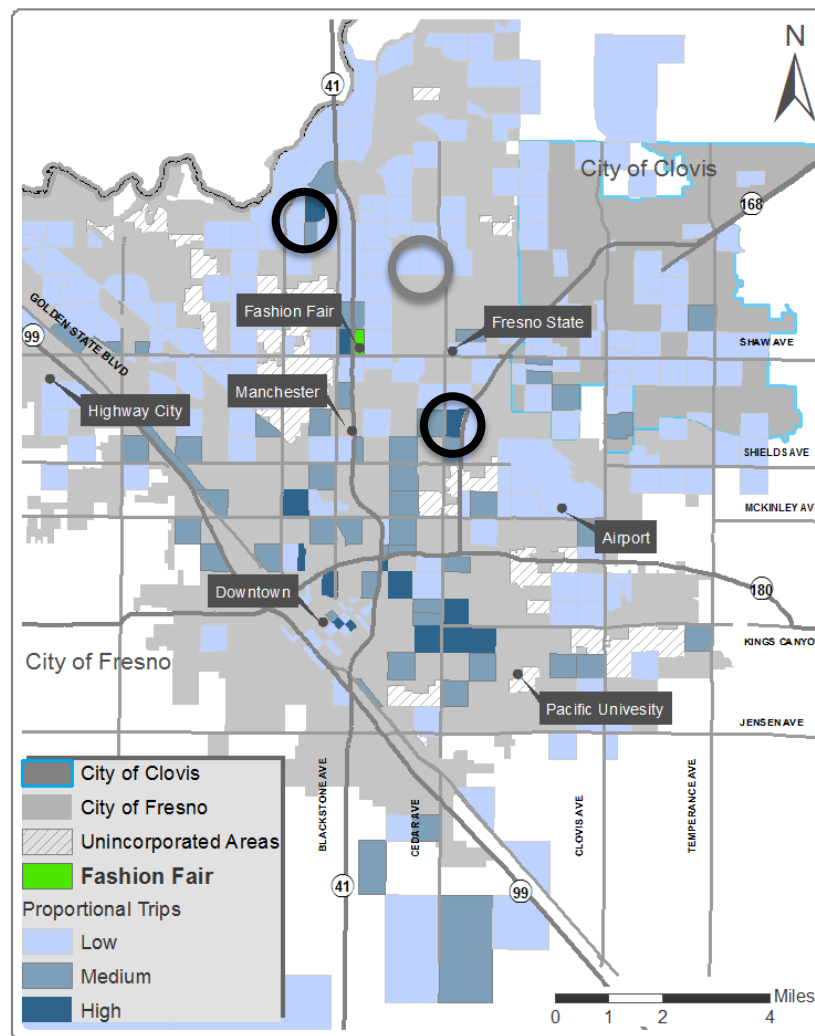
# Current Transit Travel Times to Fashion Fair Mall

ITEM I G 4



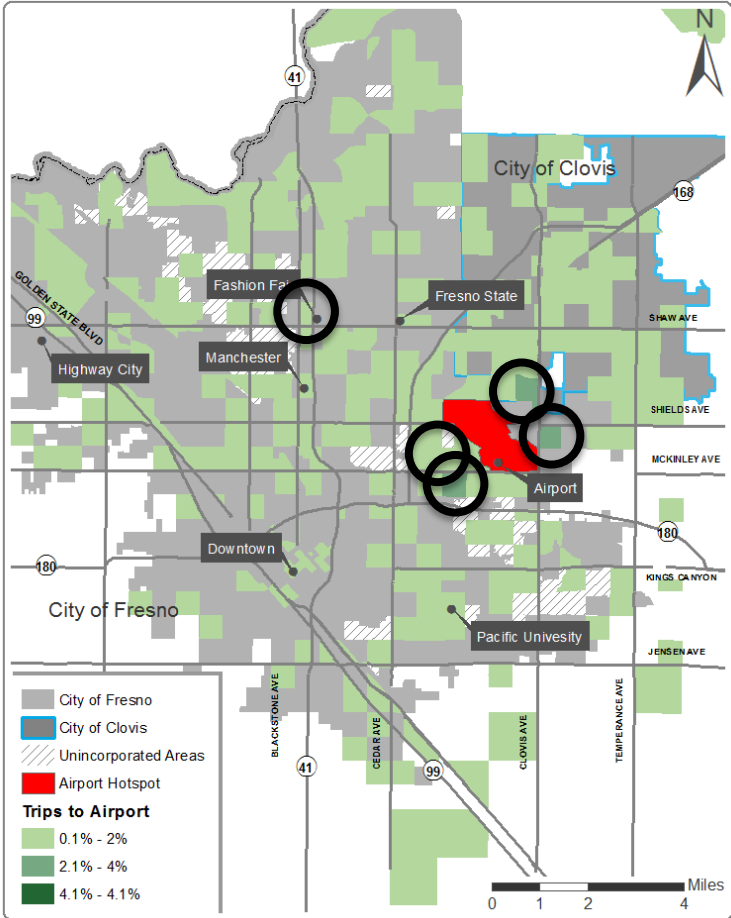


# Trips from No Vehicle Households to Fashion Fair Mall

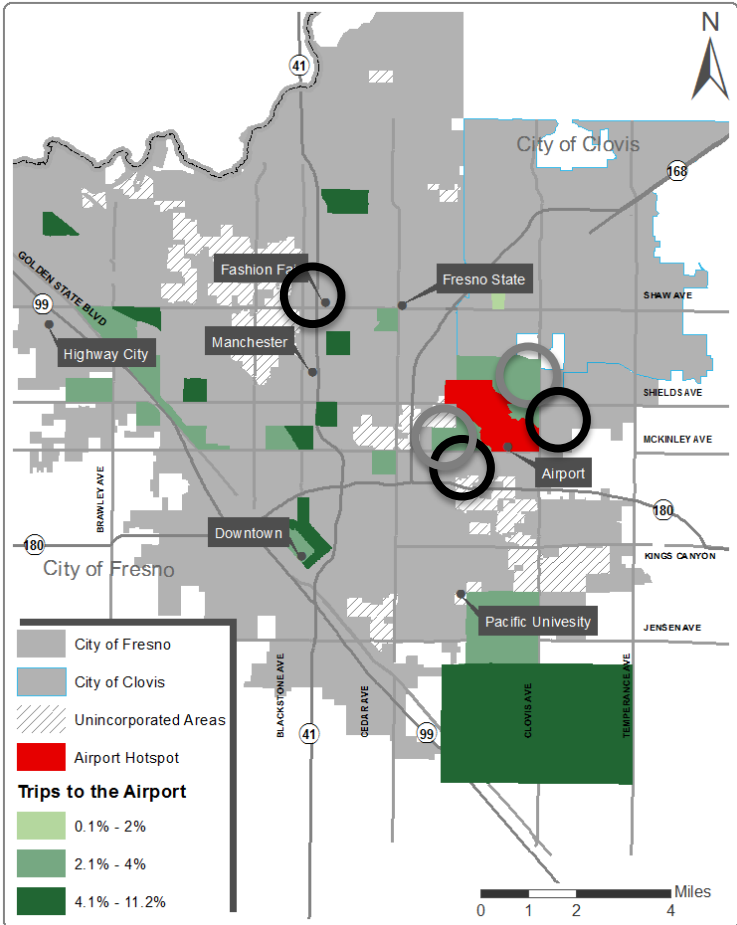


# Trips to Airport

### Anonymous Cell Phone Data – All Modes

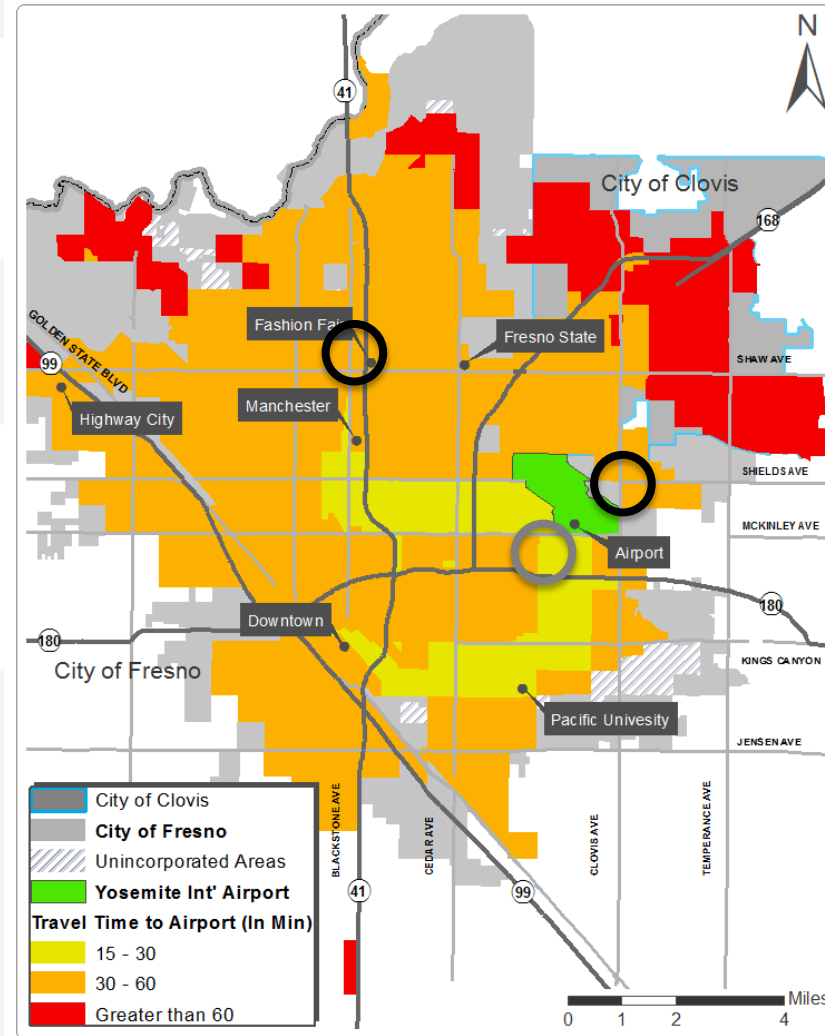


### O-D Survey – Transit Trips Only

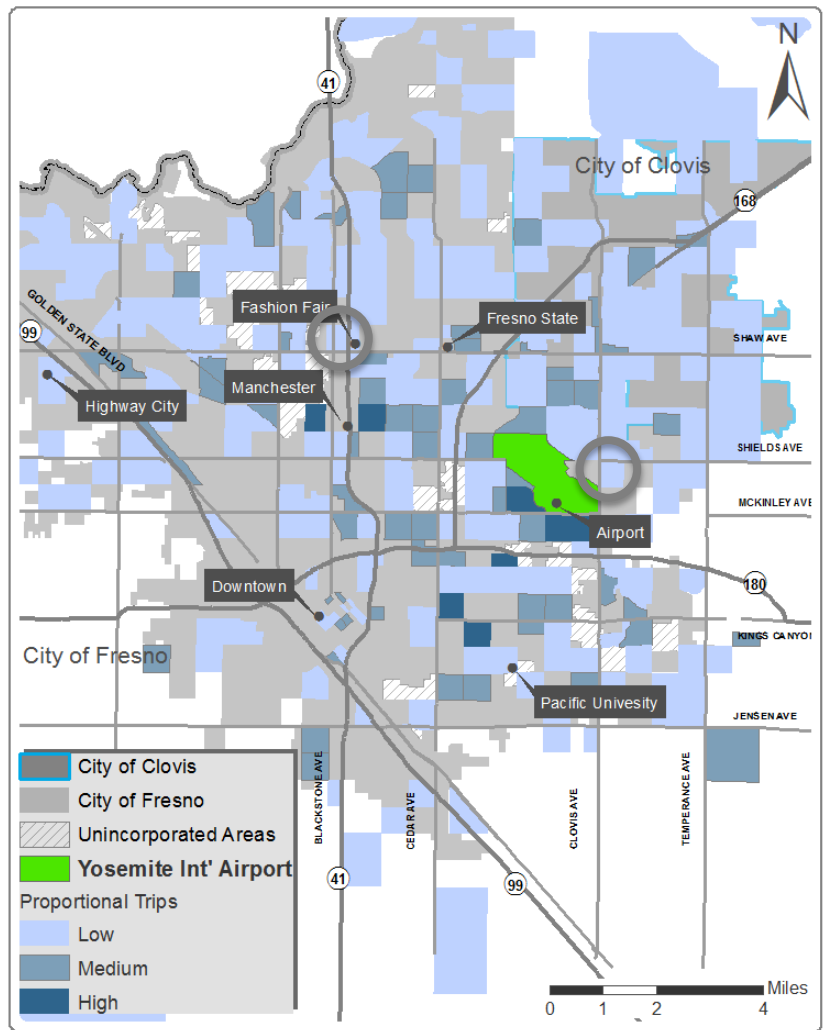


# Current Transit Travel Times to Airport

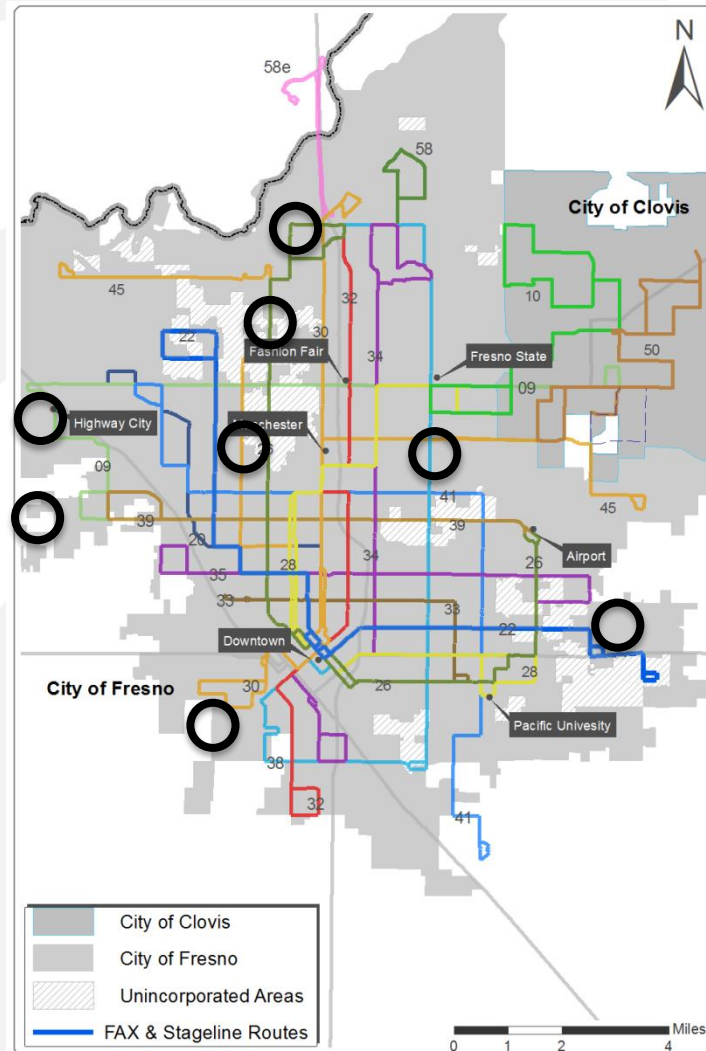
ITEM I G 4



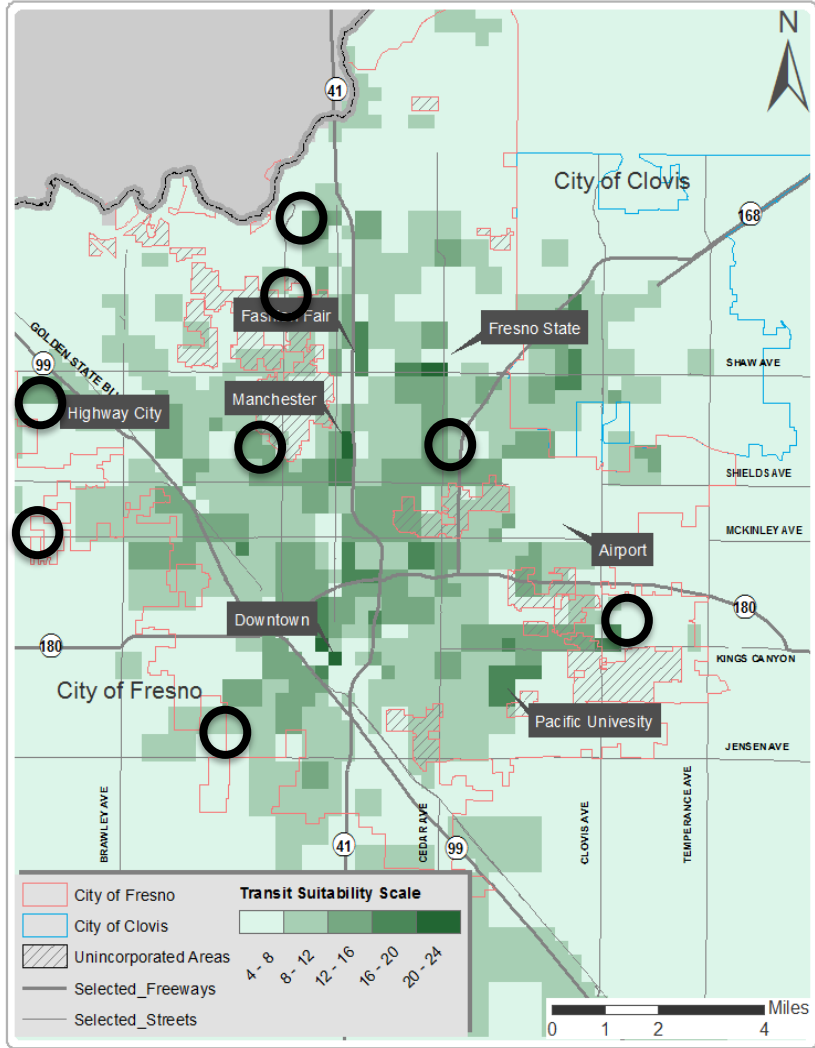
# Trips from No Vehicle Households to the Airport



# Potential Markets

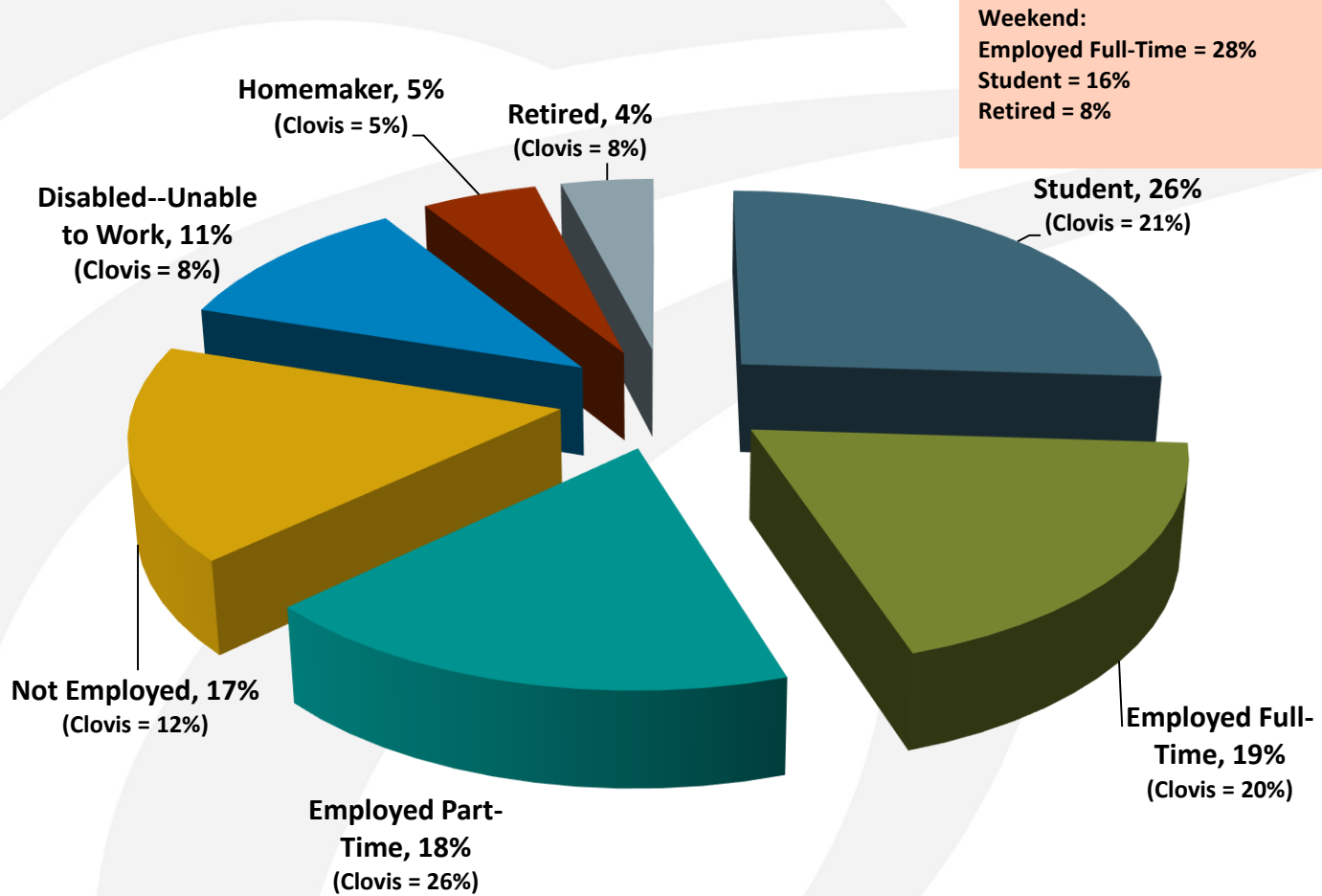


# Potential Markets & TSI Analysis



# WHO RIDES FAX TODAY?

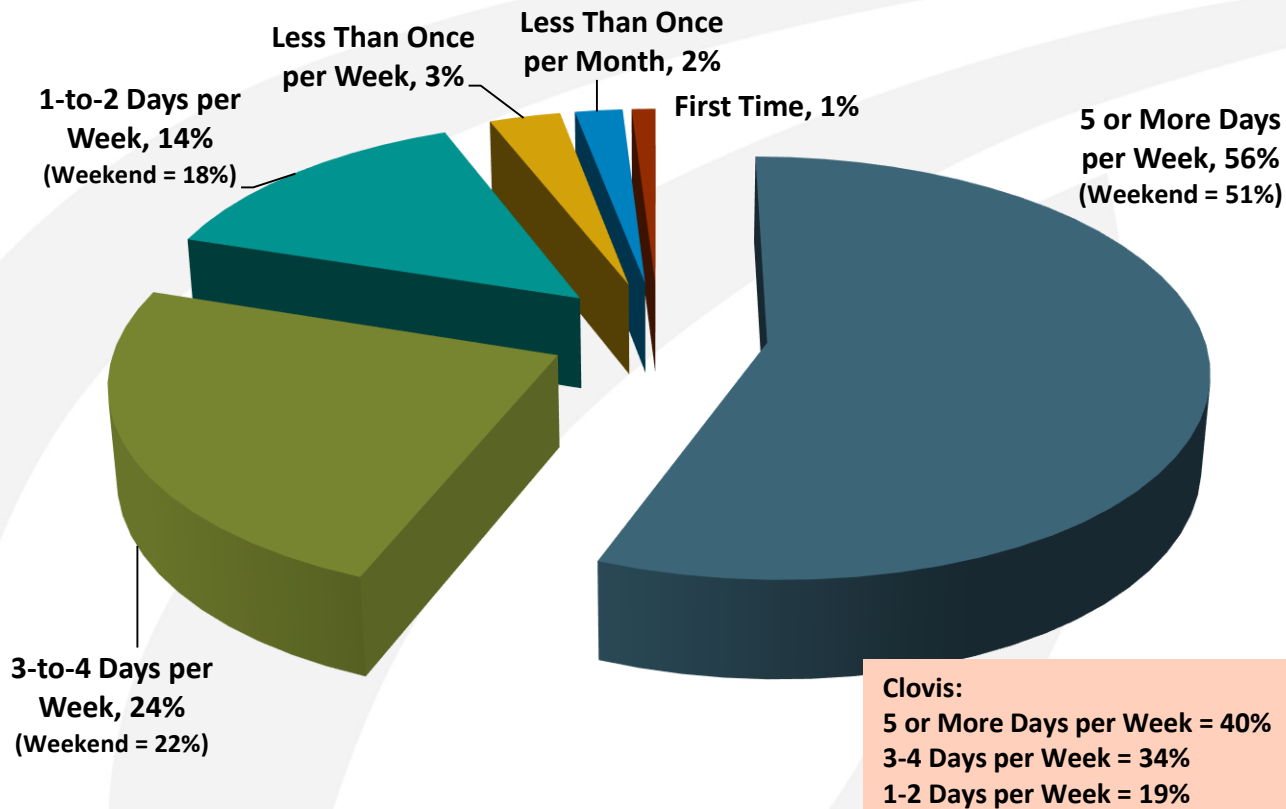
# Riders have many purposes





# Spontaneous, occasional use is a critical value.

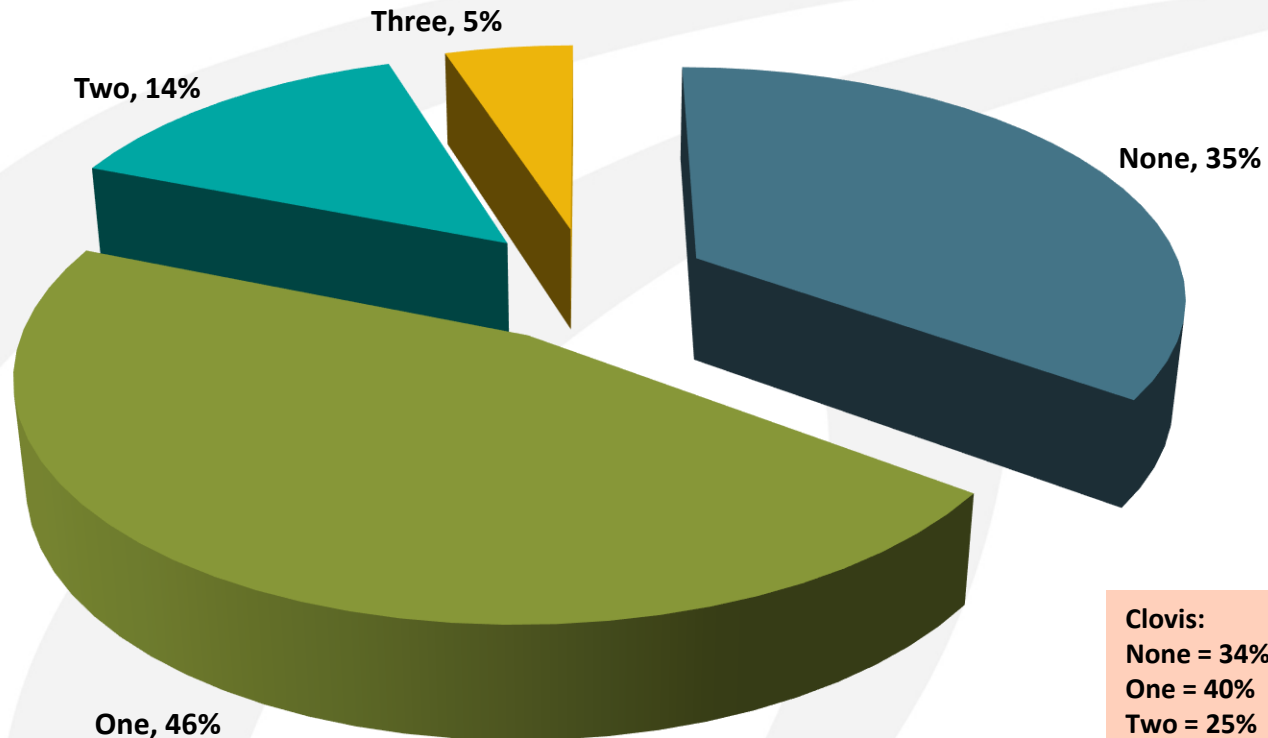
ITEM I G 4



# Transfers are inevitable features of an efficient network.

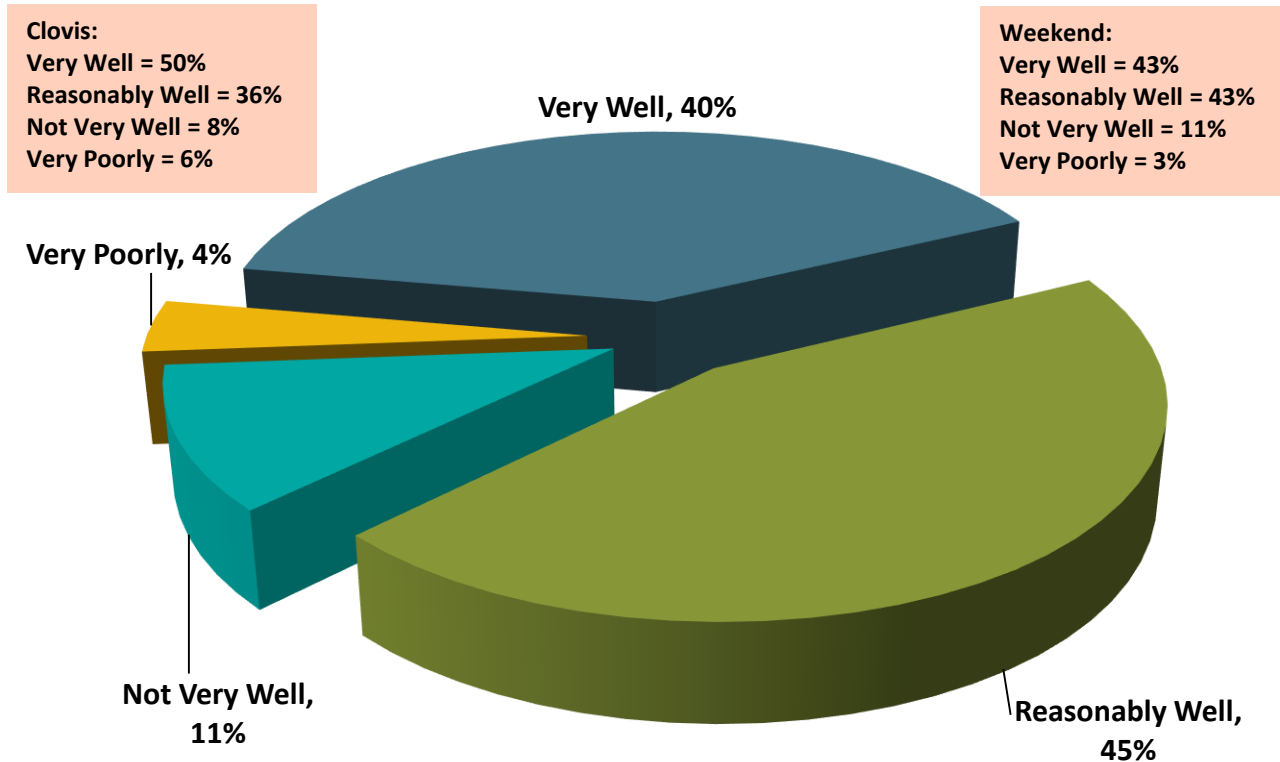
ITEM I G 4

Mean Number of Transfers --all bus riders = 0.89  
Mean Number of Transfers---riders who transfer = 1.37



Clovis:  
None = 34%  
One = 40%  
Two = 25%  
Three = 1%

# Existing riders are grateful, but they're also self-selected. ITEM IG 4



# STAKEHOLDER INPUT

# Feedback from Stakeholders

## Long-Term Policy Goals

- Encourage infill development downtown
- Assess developers a fee for increased service to new outlying areas
- Support fare increases to improve service, suggest raising fares on an annual basis
- Provide incentive to take bus
- Concern over long-term financial viability of operating the system
- Cleaner buses, friendlier and safer environment

## Requests for Improvements that would Raise Productivity

- Better align service with high school and college students' travel patterns
- Improve night service for off-peak commuters, including night shift workers and students
- Accommodate bicycles on buses
- Improve communication and better market service
- Locate bus stops on Fresno State Campus.
- Communications for Hmong community.

## Requests for Improvements that would Lower Productivity

- Provide improved service to Southeast Fresno
- Revive Route 12, which looped around Southeast Fresno and served seniors

# NETWORK ALTERNATIVES

# How to recognize a development pattern that supports high-ridership transit.

## Density

- How many people are going to and from the area around each bus stop?

## Walkability

- Of these people, how many can walk to a bus stop, in their desired direction, safely and in reasonable distance?

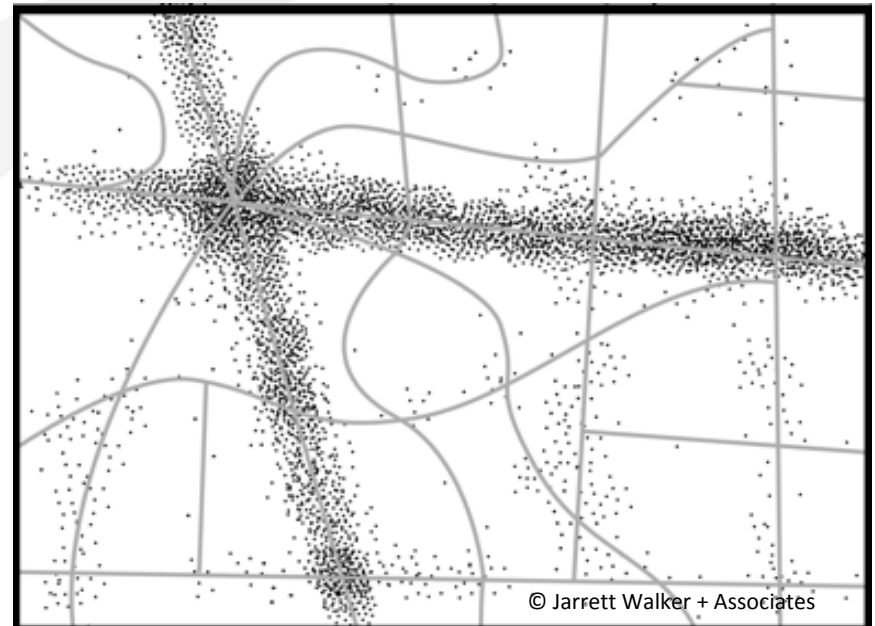
## Linearity

- Can the bus follow a straight line that many people will find useful, or must it meander through an obstructed street pattern?

# Ridership or Coverage?

## Fictional Urban Area

- 4 miles x 3 miles
- Dots = residents and jobs
- 18 buses



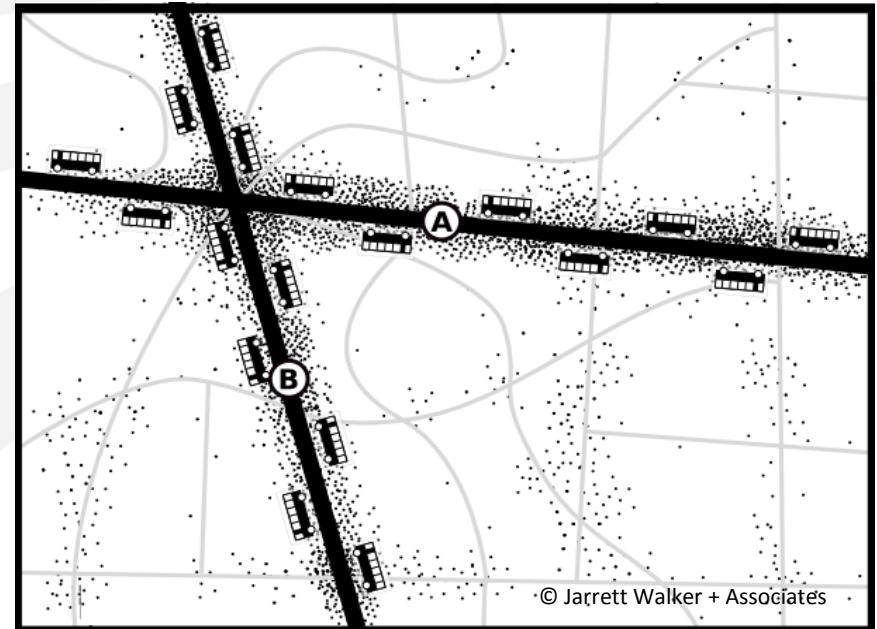


# Ridership Goal

ITEM I G 4

To maximize ridership you think like a business, *choosing which markets you will enter.*

The straight lines offer density, walkability, and an efficient transit path, so you focus frequent, attractive service there.



**Ridership  
Network**

## **Performance Measure: *Productivity***

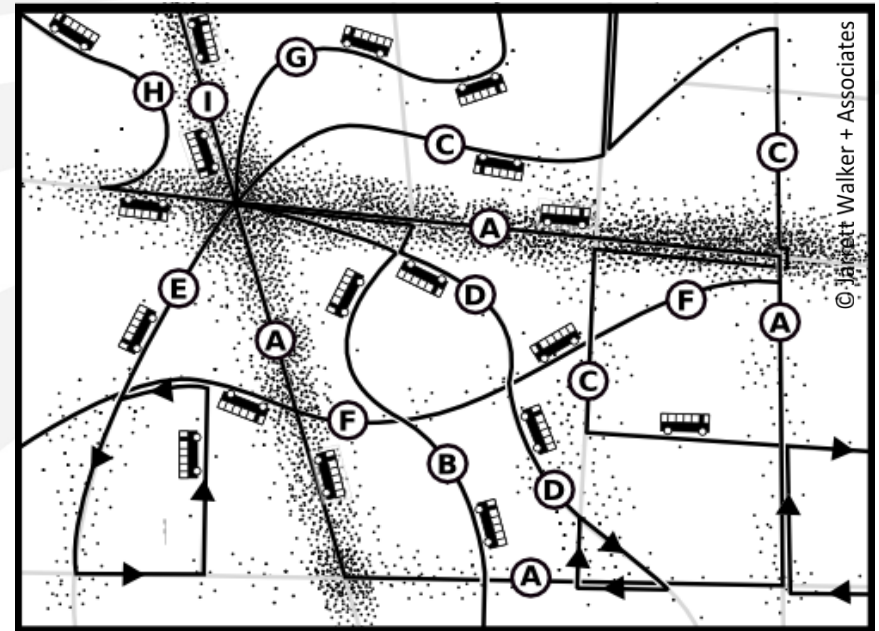
Productivity: Passengers per unit of service cost (high)  
Operating cost per rider, subsidy per rider (low)

# Coverage Goal

ITEM I G 4

To maximize coverage, think like a government service. Try to serve everyone, *even those in expensive-to-serve places*.

The result is more routes covering everyone, but less frequency, more complexity, and lower ridership.



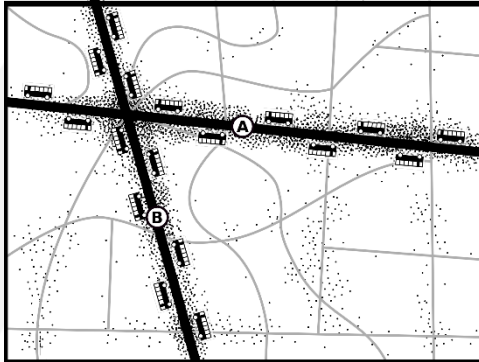
Coverage Network

## Performance Measure: *Availability*

% of population and jobs that can walk to some all-day service

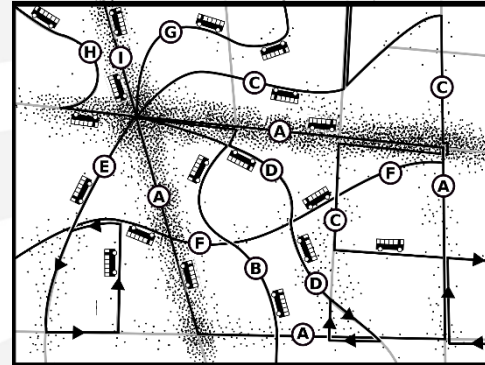
# Both goals are important, ... but they lead opposite directions!

ITEM I G 4



## Ridership Goal

- “Think like a business.”
- Focus where ridership potential is highest.
- Support dense and walkable development.
- Max. competition with cars
- Maximum VMT reduction

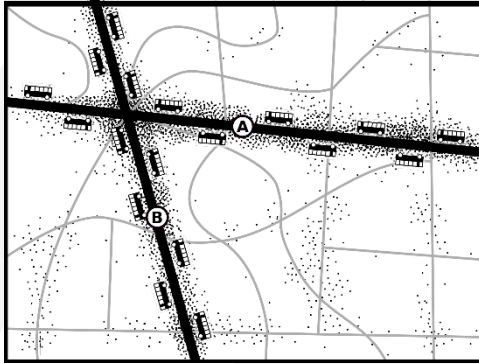


## Coverage Goal

- “Access for all”
- Services for hard-to-serve areas, despite low ridership.
- Support suburban low-density development.
- Lifeline access for everyone.

# Ridership or Coverage?

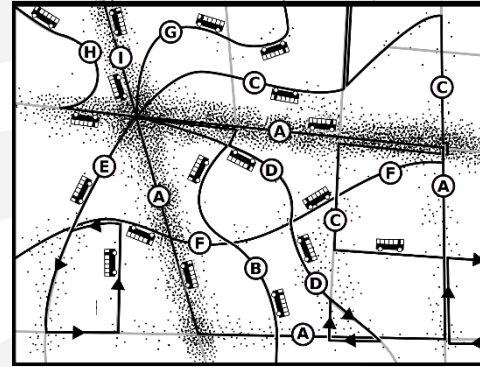
ITEM I G 4



© Jarrett Walker + Associates

## Ridership Goal

- “Think like a business.”
- Focus where ridership potential is highest.
- Support dense and walkable development.
- Max. competition with cars
- Maximum VMT reduction



© Jarrett Walker + Associates

## Coverage Goal

- “Access for all”
- Services for hard-to-serve areas, despite low ridership.
- Support suburban low-density development.
- Lifeline access for everyone.

# So transit agencies must find their point on the spectrum

ITEM I G 4

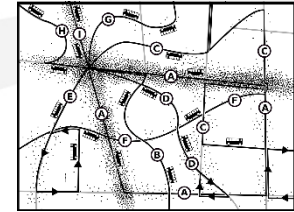
## Ridership Goal

*Think like a business!*



## Coverage Goal

*Access for everyone!*



# So transit agencies must find their point on the spectrum

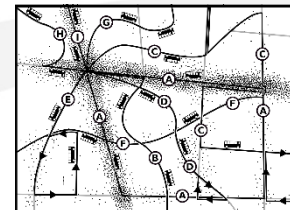
## Ridership Goal

*Think like a business!*

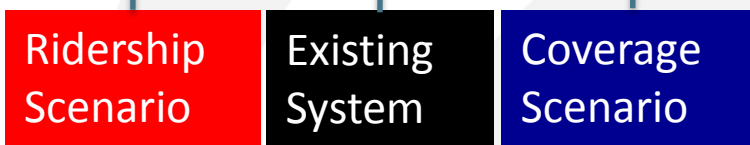


## Coverage Goal

*Access for everyone!*



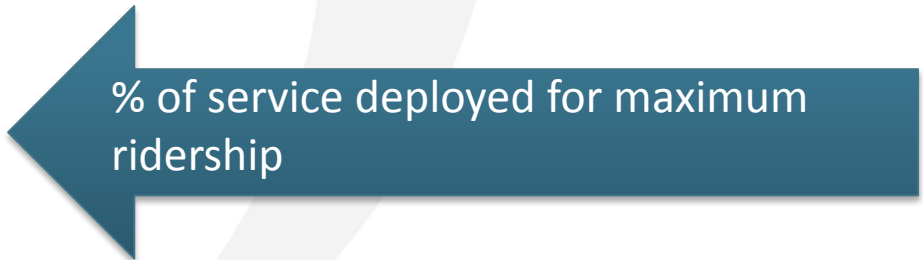
An ideal policy: "Devote \_\_\_% of our budget to the Ridership Goal, and the rest to the Coverage Goal"



100%

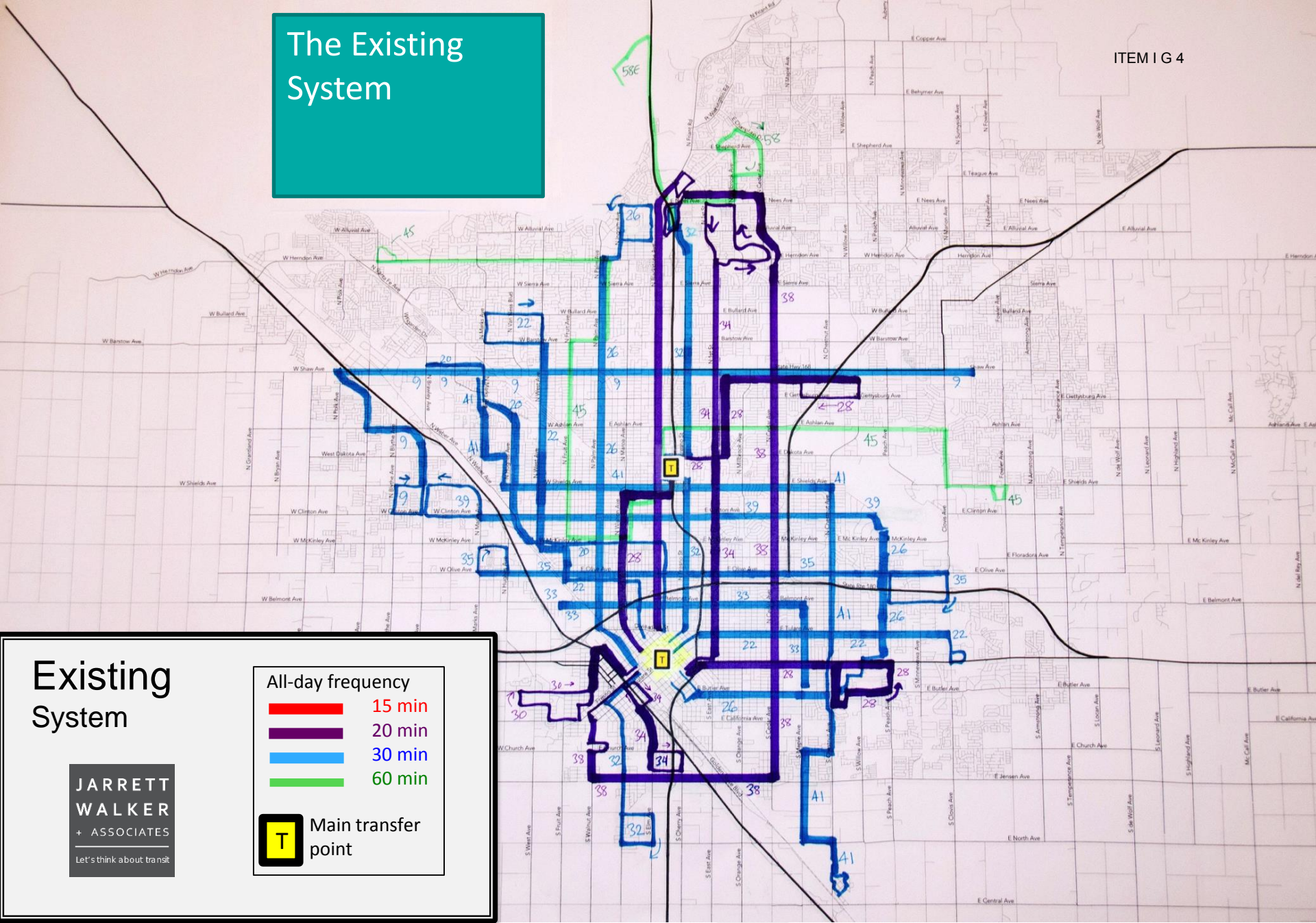
90%

85%





# The Existing System



## Existing System

JARRETT WALKER + ASSOCIATES

Let's think about transit

All-day frequency

- 15 min
- 20 min
- 30 min
- 60 min

T Main transfer point



Coverage Scenario. New routes added in response to customer and stakeholder requests.

Expanded service area means *lower frequency*.

Routes along Cedar, Jensen and ...  
First cut from 20 min to 30 min.

So lower ridership

Service extended to:

Highway City  
E Church St  
Far NE Dial-a-Ride  
Far SE Dial-a-Ride

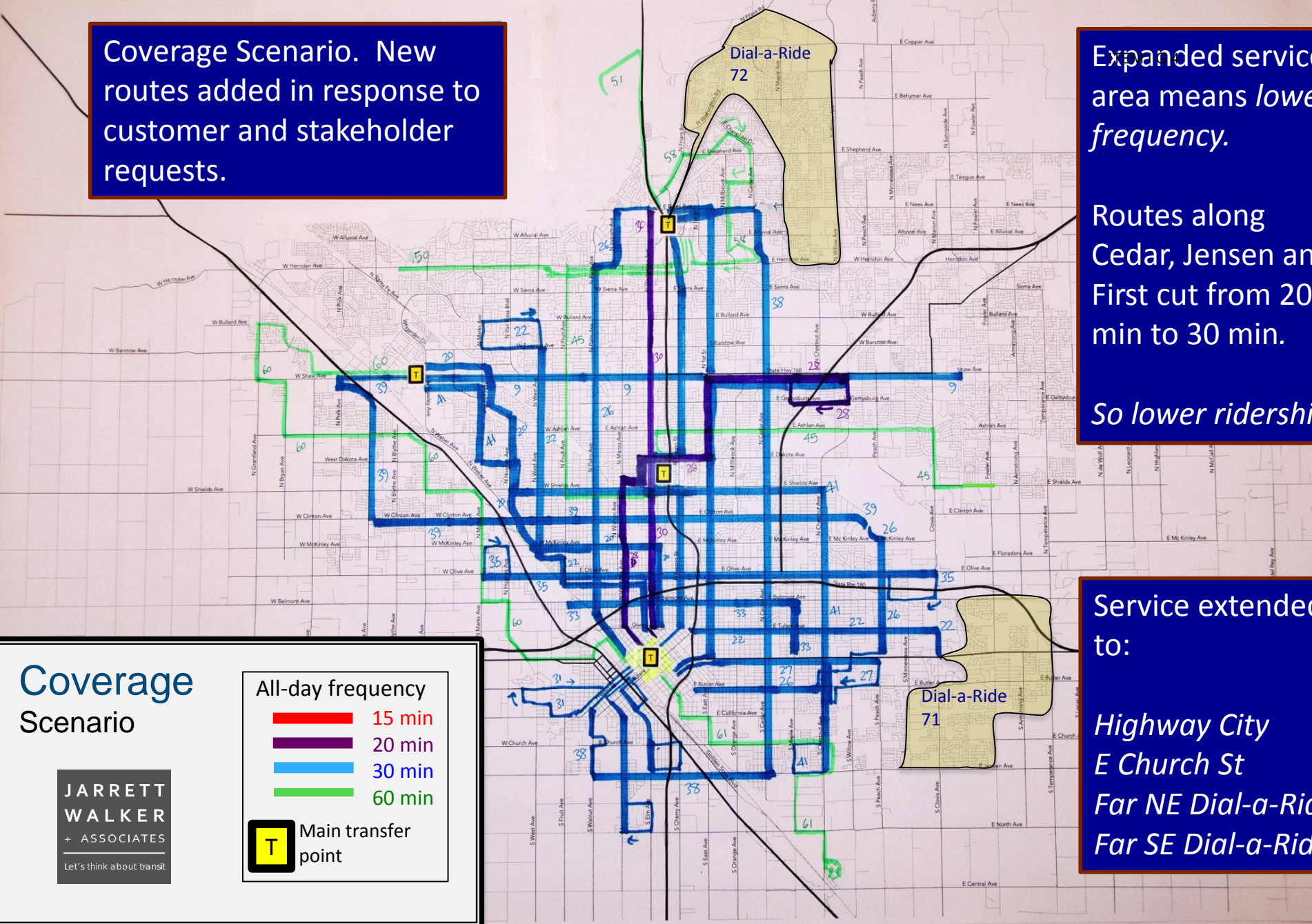
# Coverage Scenario

JARRETT WALKER + ASSOCIATES  
Let's think about transit

All-day frequency

- █ 15 min
- █ 20 min
- █ 30 min
- █ 60 min

**T** Main transfer point





Ridership scenario. Frequency concentrated on busiest corridors. 15-minute service means that bus is always coming soon.

This scenario also:

- extends service on red lines to midnight,
- On weekends, runs red lines every 15 min for grid effect.

But it deletes ALL low ridership segments!

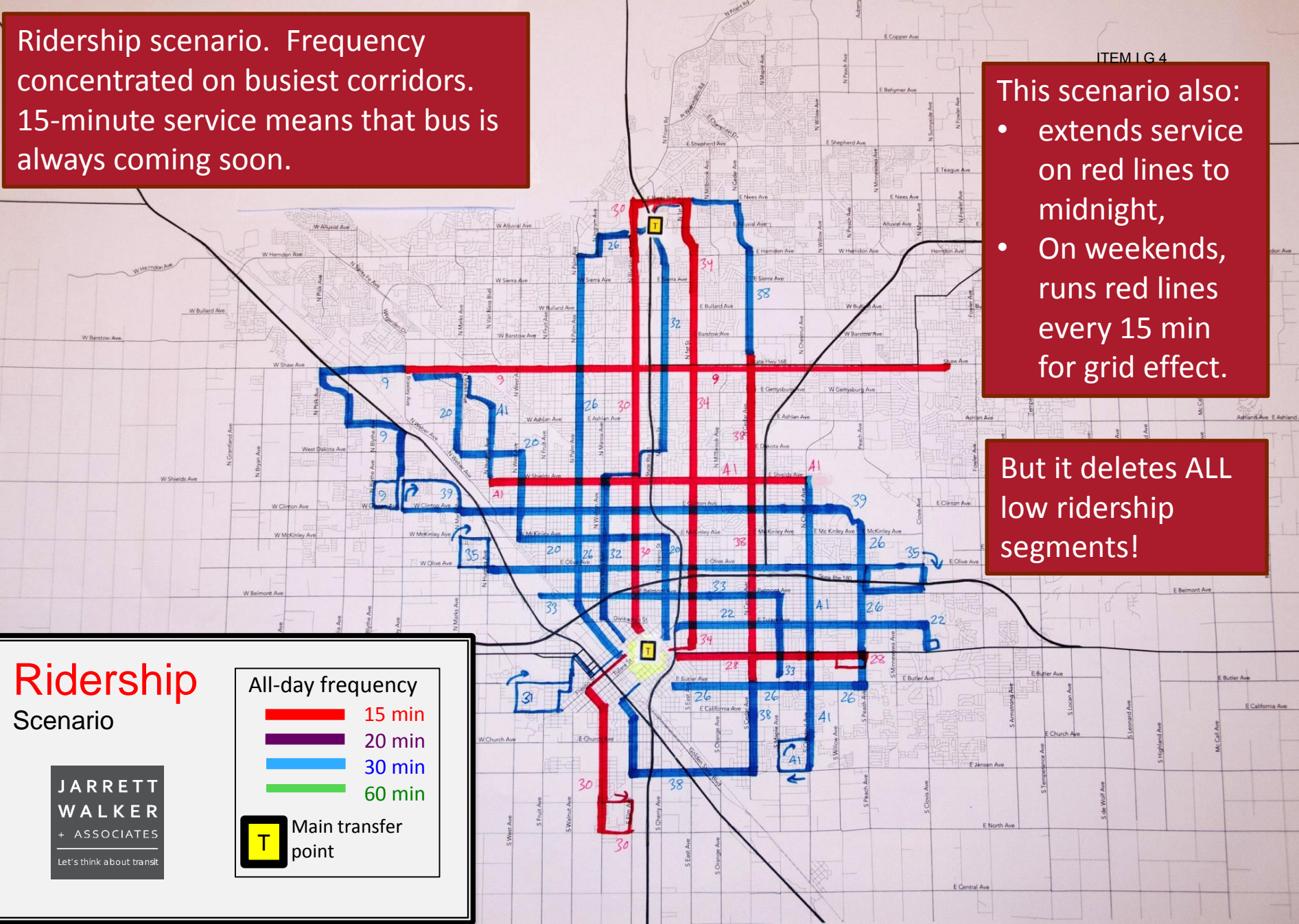
# Ridership Scenario

JARRETT WALKER + ASSOCIATES  
Let's think about transit

All-day frequency

- 15 min
- 20 min
- 30 min
- 60 min

**T** Main transfer point





Ridership scenario. Frequency concentrated on busiest corridors. 15-minute service means that bus is always coming soon.

This scenario also:

- extends service on red lines to midnight,
- On weekends, runs red lines every 15 min for grid effect.

But it deletes ALL low ridership segments (Dashed pink)

**Ridership Scenario**

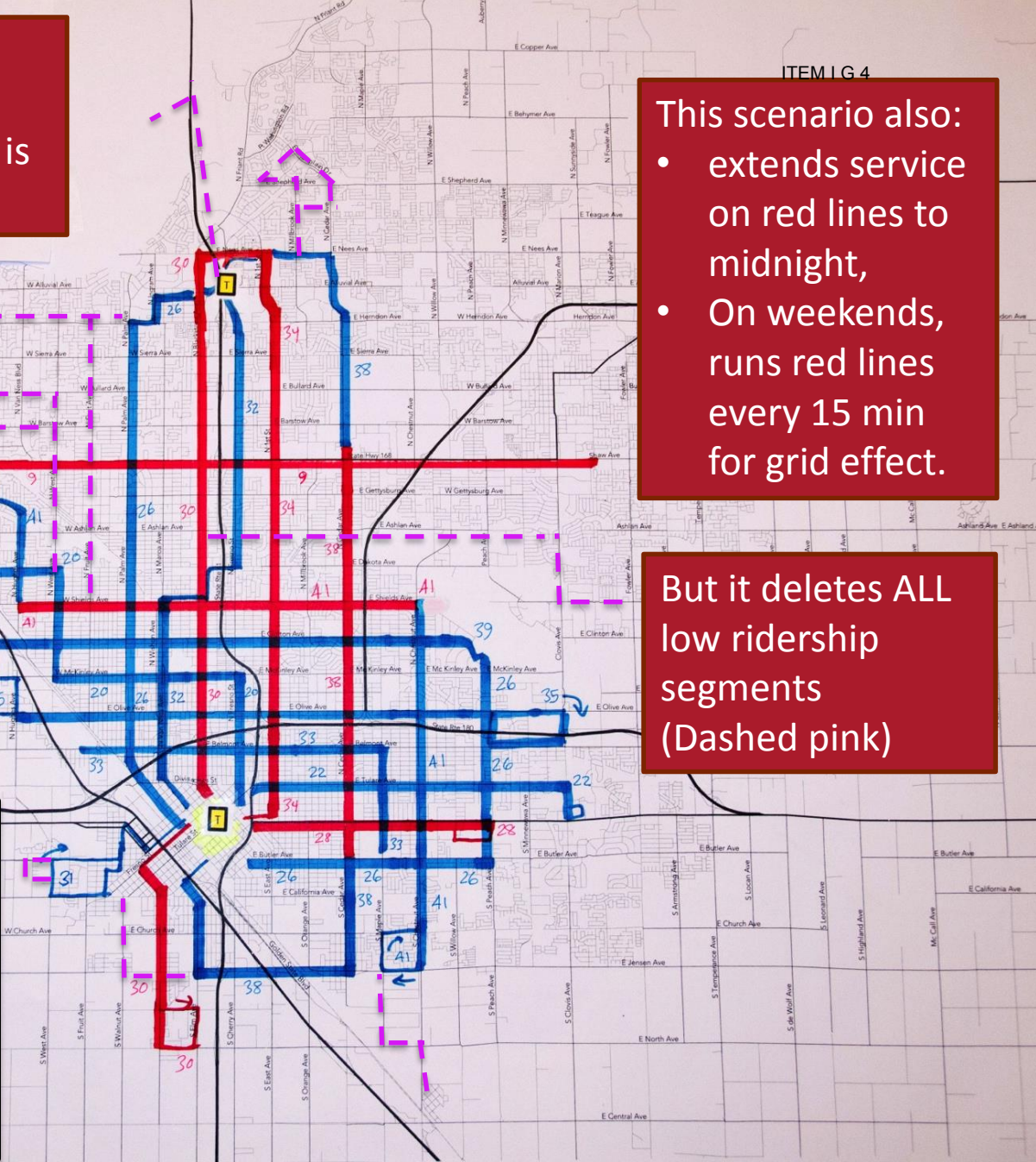
JARRETT WALKER + ASSOCIATES  
Let's think about transit

All-day frequency

- 15 min
- 20 min
- 30 min
- 60 min

**T** Main transfer point

- - Deleted



# The tradeoffs

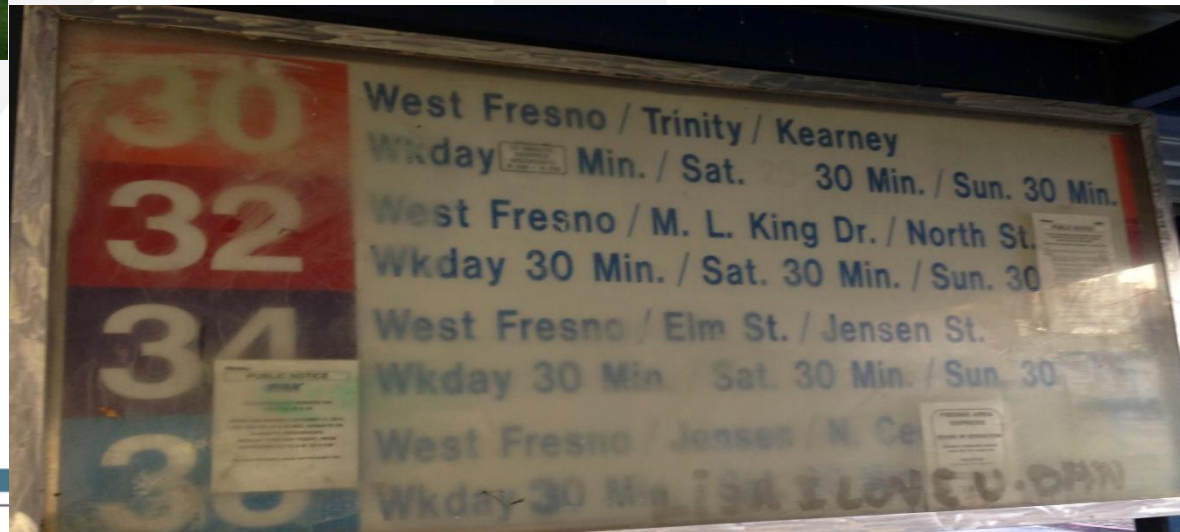
	Ridership Scenario	Coverage Scenario
% of residents and jobs covered by <u>any</u> service	↓	↑
% of residents and jobs covered by <u>frequent</u> service	↑	↓
Travel time benefits	↑	↓
Support for land use intensification	↑↑	↓
Positivity of Most Public Feedback	↓	↑
Ridership and Productivity	↑	↓

# OTHER RIDERSHIP-IMPROVING ACTIONS

# Downtown TC issues

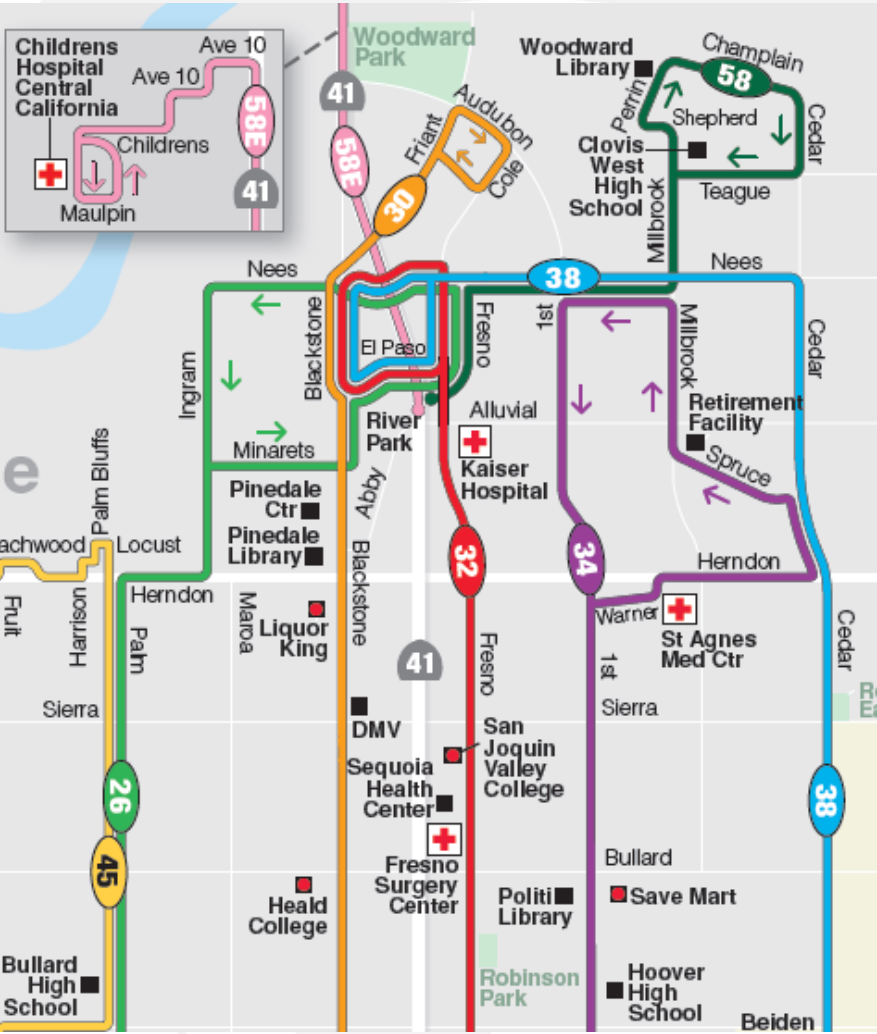


- Stops for connecting buses are very far apart and not always in clear sight of each other.
- Wasteful operations arise due to inability of buses to terminate, take end-of-line breaks.
- Signage needs updating, clarity.





# River Park TC



- Many routes naturally converge at the north end of Blackstone, and some feeder routes begin.
- These services need a common terminus and transit center.
- Reduce wasteful circulation.
- Safe and legible customer experience.

# CSUF Off-Street Stops



- Most major universities have off-street transit centers suitable for their high demand.
- CSUF still requires students to walk to stops on Cedar or Shaw
  - Long walks in some cases
  - High-speed traffic
  - Inadequate space at stops.
  - Night safety issues
- CSUF would also get better service if buses could terminate there.

# Legibility “low hanging fruit”



- Info system is too “coded.”
- Name routes after major streets for easy legibility and passive marketing.
  - “30 BLACKSTONE to River Park”
  - “The transit is part of the street.”
- Limit use of “feel good” messages that interrupt info.
  - “Have a Nice Day”
- Refresh signage at major stops.



# POLICY OPTIONS

# Stop Spacing

## Current policy mandates

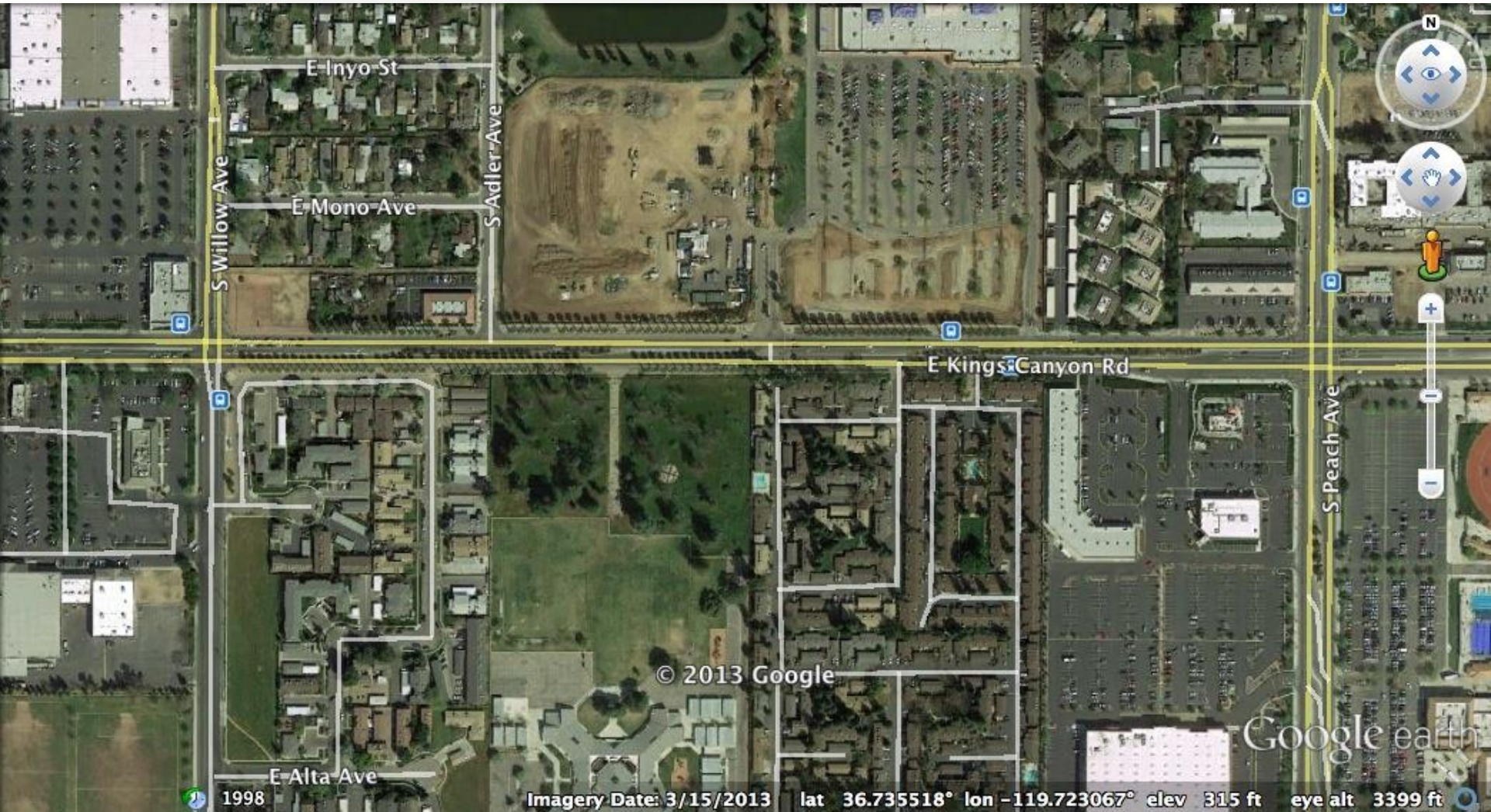
- optimum spacing of every 0.2 mile
- and every block in CBD.

## Problems:

- These generate very slow travel times, especially in CBD.
- City's  $\frac{1}{2}$  mile street grid makes  $\frac{1}{4}$  (0.25) mile more practical than 0.2. In newer parts of city, safe street crossings are rarely  $< \frac{1}{4}$  mile apart on average.
- On high speed streets, stops should not be located where it's unsafe to cross the street.

# Stop Spacing and Traffic Planning: the “¼ mile rhythm”

ITEM I G 4



# Stop Spacing

## Recommended policy:

- Aim for a stop every  $\frac{1}{4}$  mile.
- Can be 800-1000 ft in ped-friendly areas (older street grid)\*
- Place stops closer only in response to high senior-disabled demand.
- Never place facing stops where it's unsafe to cross the street.
- Work with land use and traffic planners on optimal permanent stop locations averaging  $\frac{1}{4}$  mi.

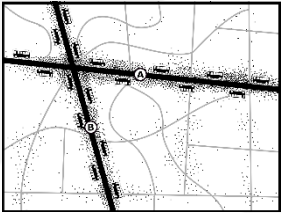
\* 3 lettered streets downtown, or two named streets.



# Policy on Service Purpose

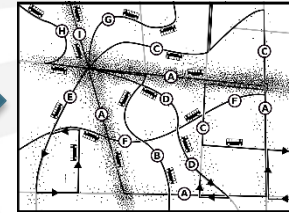
## Ridership Goal

*Think like a business!*



## Coverage Goal

*Access for everyone!*



After suitable discussion and outreach, form a policy on the % of resources to be devoted to a Ridership goal. Policy could be:

- *Confirm current practice, about 90%*
- *Shift further toward 100%, deleting coverage. (Ridership scenario)*
- *Shift lower, expanding coverage and lowering ridership. (Coverage scenario)*

# DISCUSSION