California Inland Port System

Project Briefing

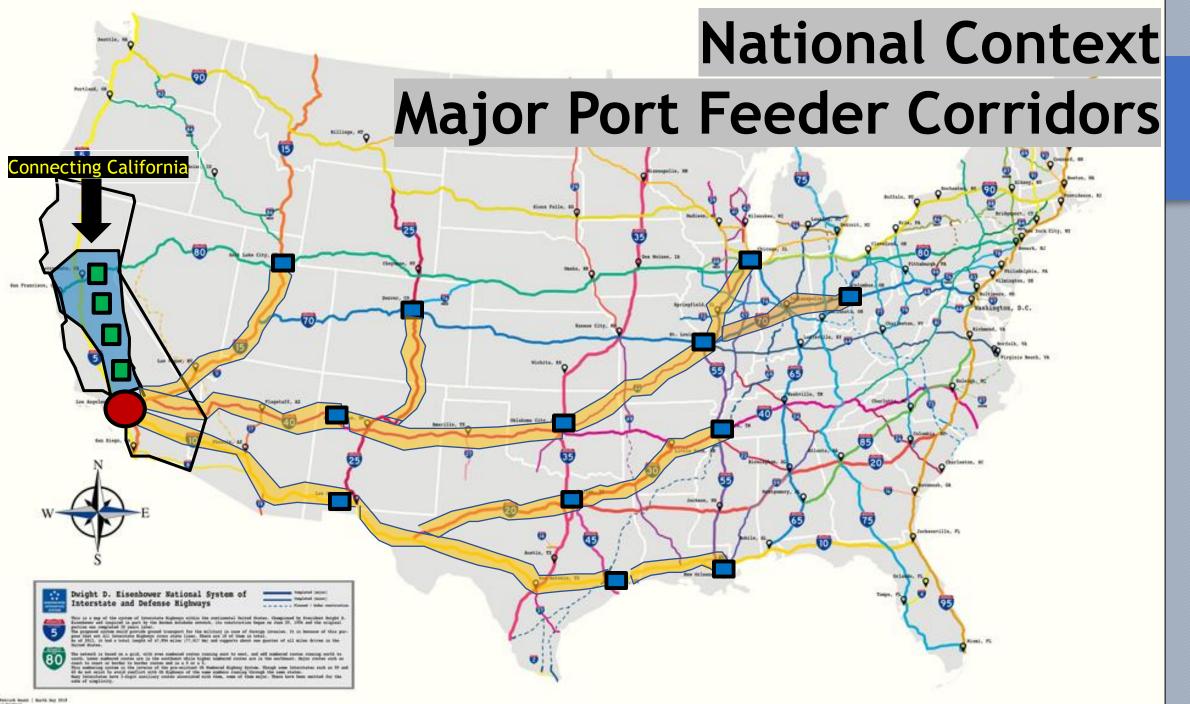
August 2022





Understanding Of An "Inland Port"

- Common use of the term indicates a facility that is located away from traditional water ports that facilitates international trade through investments in multi-modal transportation assets and promotes value-added services as goods move through the supply chain.
- The idea behind the California Inland Port System is to take these common facilities and integrate not just the efficient movement of goods, but catalyze an intersection between economic development, sustainable platforms, and next-generation technologies that produce a more resilient and stronger supply chain.
 - Creating a system that is multi-dimensional and seamlessly functions as an extension of a seaport.
 - Serves the 5th largest economy in the world.



Project Background

- Formally Launched in 2019
- Consists of an Integrated Rail/Truck Logistics, Economic Development, and Clean Energy System
- Estimated \$30B Total Investment, Almost All Private
- Creation of 100,000 New High-Quality Jobs in California's Disadvantaged Central Valley









Participants/Partners

Public

- State of California
- US Government
- Air Quality Districts South Coast (LA), San Joaquin Valley, Sacramento
- MPOs/RTPAs Eight; From Sacramento Through Bakersfield
- Ports
 - Ocean: Los Angeles, Long Beach
 - Inland: Stockton

Private

- Shippers
 - Including Inbound Retail and Industrial Supply Chains to Outbound Agriculture
- Rail/Truck/Clean Energy Companies/Infrastructure Risk Capital

Project Overview

Will Be Largest and Most Sophisticated Logistics Corridor in the World

- Integrated Multimodal Cargo Transport and Hubs
 - Intermodal Truck and Rail Spine: Seaports to Markets
 - Replaces All-Truck Conditions Currently
- TradePort Investment Districts
 - Concentrated Centers For Economic Development Along Rail/Truck Spine
- Highly Efficient Cargo Movement
 - Technology At The Center
- Clean Propulsion Platform
 - Built Around Electric/Hydrogen Platform
 - Catalyze The Shift

Project Foundations

Seamless and Integrated System Solution

Logistics Connectivity Development of TradePorts Clean Energy Platform

Modern Industrial Development Economic Development Competitiveness

Project Objectives

Public Objectives:

- 1. Contribute to a More Efficient National Supply Chain System
- 2. Substantially Reduce GHG and Air Criteria Pollutants in California, Build Sustainability In At Project Core
- 3. Significantly Increase Economic Competitiveness and Opportunity; Especially in Rural/Challenged Areas
- 4. Reduce VMT, Road Congestion, and Maintenance Costs, Increase Traffic Safety Through Mode Shift
- 5. Build Around Social Equity and Environmental Justice Needs
- 6. Promote Collaboration and Partnership Across The Public and Private Sectors

Environmental Benefits

- Analysis performed by the San Joaquin Valley Air Pollution Control District shows a significant reduction in annual emissions if all truck cargo was moved to rail or zeroemission trucks.
- NOx Emissions would be reduced by up to 84% while Greenhouse Gas emissions would be reduced by up to 93%
- Reduction of truck congestion around San Pedro Bay Port Complex and Port communities (emission reductions not modeled)

Pollutant	Reduction (tons)	Reduction (%)
NOx	960.88	84.13%
SOx	2.22	92.25%
VOC	18.42	79.47%
PM10	6.94	70.31%
CO	4.16	8.15%
CO2	215,229.49	93.01%
CH4	0.55	55.80%
N2O	35.04	96.35%
CO2e	225,686.51	93.16%

Requires An Engineered Integration of Project Development Across Modes

- System Strategy (Defined in RIA Process)
- Coordinated Public & Private Investments Are Critical
- Extension of Seaport Logistics Hub Integrates:
 - Rail Infrastructure
 - Truck Mobility Complex's
 - Air Cargo Hub Access
 - Highway/Road Investments

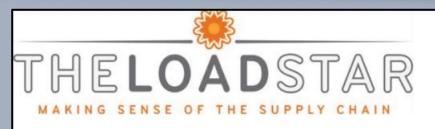








Local & Trade Press



News / California inland port project a blueprint for a re-engineered US supply chain

Inland Port concept to flow more trade to Central Valley, cut pollution

Py John Lindt
B15 pm, April 26, 2022

Proposed California inland port project to relieve port congestion

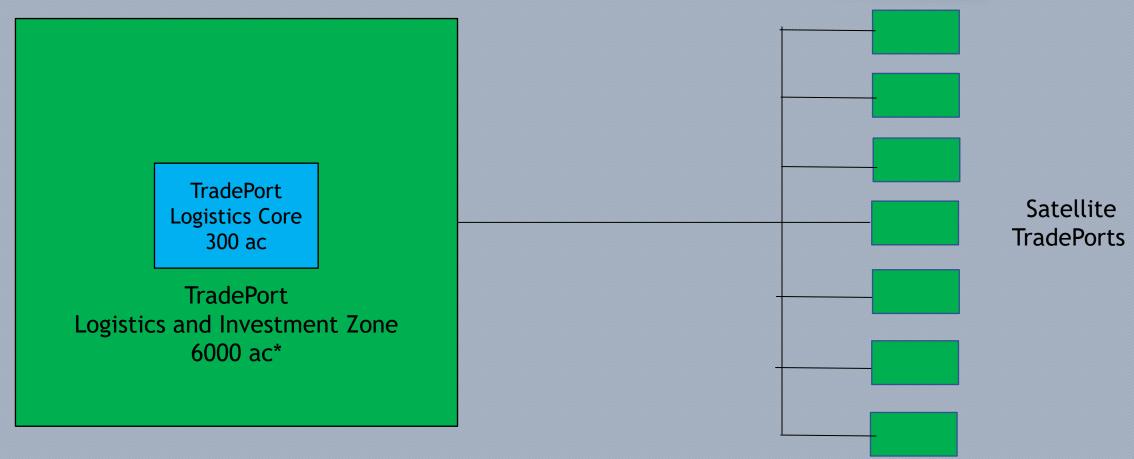
American Journal of Transportation

California Inland Port Market Zone

- 14m In-Zone Population; Including Bay Area
- 31m Including Los Angeles
- 1.1m TEUs Moving Annually; <u>All</u> Via Truck
- 425 Mile-Long Zone
- UP & BNSF Rail Tracks Parallel Road Corridor
- Central Valley Hubs Serve Bay Area & LA Markets
- Inbound: Consumer Goods
- Outbound: Agricultural Products
- 74% of Containerized Cargo Moves Via LA Region Ports



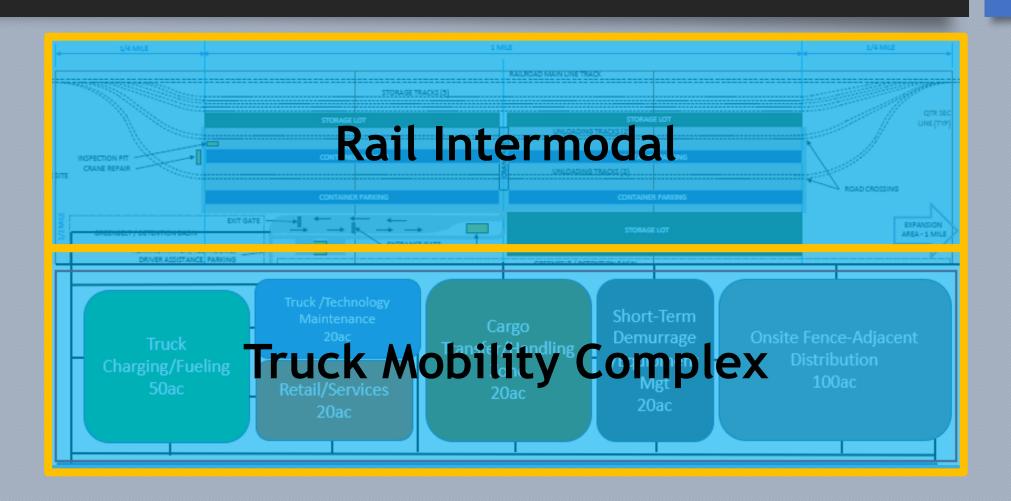
California Inland Port TradePort Hubs



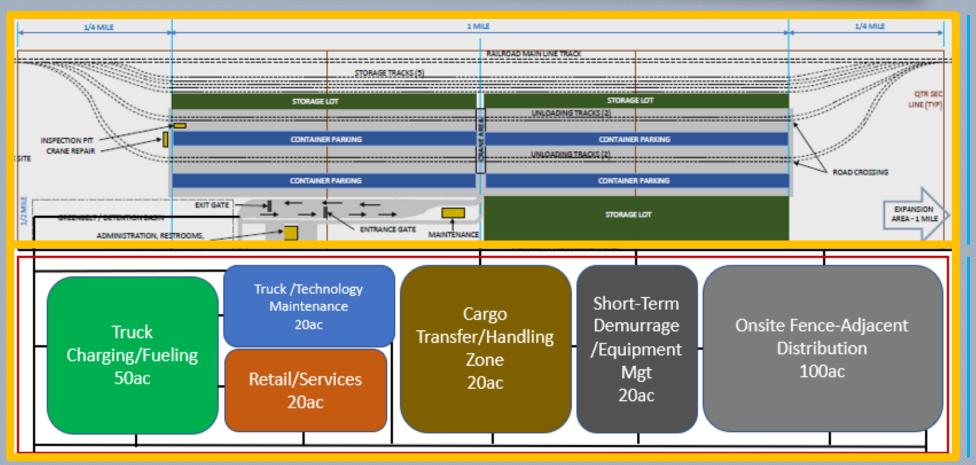
*Depending on location

Confidential

TradePort Logistics Core



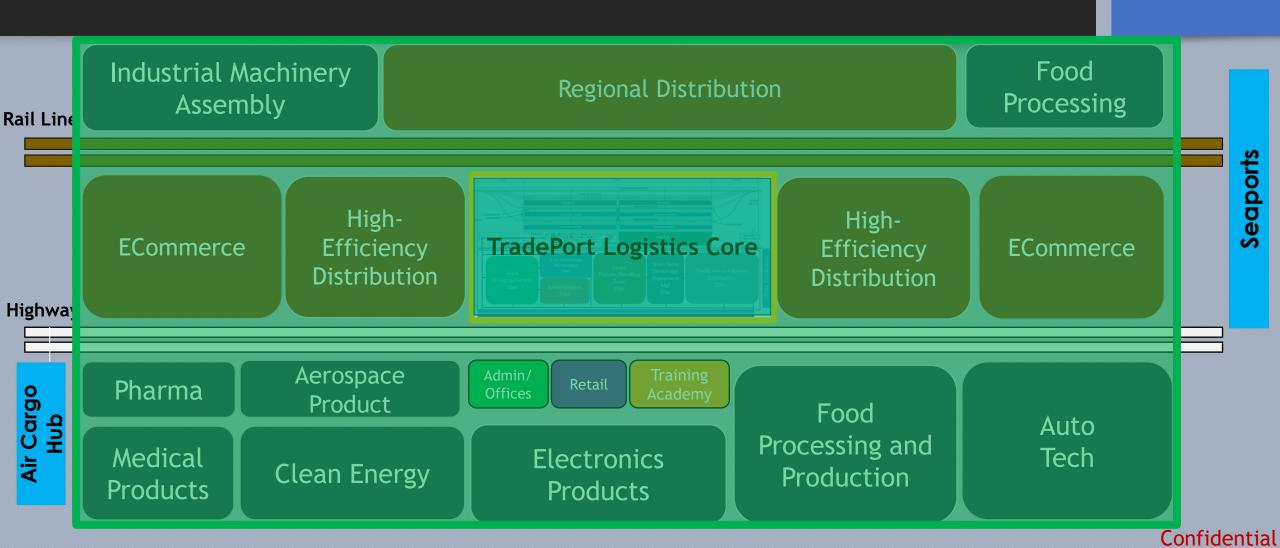
TradePort Logistics Core



Rail Intermodal

Truck Mobility Complex

TradePort Asset Investment Diagram



Bipartisan Support

- Co-Authored Op-Ed by Congressmen Costa (D) and Valadao (R)
- "Seldom do we see a project with so many benefits for the Valley, the state and the nation. We should approach with a sense of urgency."
- "Not just as a comprehensive north-south goods movement system, but also as an economic game-changer."

The Fresno Bee



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VALLEY VOICES

A trade port in the San Joaquin Valley means 100K new jobs, cleaner air, better shipping

BY CONGRESSMEN JIM COSTA AND DAVID VALADAO

APRIL 02, 2022 5:00 AM



John Beghin, of the Long Beach Container Terminal at the Port of Long Beach, watches a crane unload a ship. RICK LOOMIS/LOS ANGELES TIMES TNS

The California Inland Port is a project that enjoys bipartisan support — something rare in these hyperpartisan times. It is a global model for supply chain efficiency, clean logistics and economic development. This project would mean cleaner air, less greenhouse gas emissions (GHGs), reduced traffic, and 100,000 new jobs in the San

CA Inland Port System Delivery Team

















Public Sector Manager and Coordinator

PM: Econ Dev/Clean Energy/P3/Logistics

Engineering, Planning, Clean Energy

Rail System Planning and Infrastructure

Telecom/Data Infrastructure

Legal/Public-Private Partnerships

Hydrogen Policy/Infrastructure

Truck Manufacturer/Clean Powertrain

California Inland Port System and the USDOT

- Project Development Began In 2019
- Project Designated a Regional Infrastructure Accelerator by USDOT in Fall 2021
- Partnership with Build America Bureau
- Development of a Public-Private Financing Structure



California Inland Port System and the USDOT

RIA Process Will Specifically Look At:

- 1. Development of an Organizational Entity
 - Legal And Regulatory Analysis
 - Defining Governance Structure
 - Establishing Organization Policies/Procedures
- 2. Development of the Project Pipeline
 - Defining Investment Criteria And Strategy For Projects
 - Defining Risk Management For Organization
 - Outlining Strategies For Leveraging Private Funds
 - Completing Project Design, Prelim Engineering
 - Cost Estimations



Project Going Forward

2022

Finalize Organizational/Delivery Entity, Site Selection Begun, Financing Structure Development, Establish Partners

2023

Acquire Sites, First TradePorts Under Construction, Clean Energy Deals In-Place, Risk Capital Investment Partners, Shipper/Partners Announced

2024

All TradePort Sites Under Control, Operations Begun, Initial Development of Investment Districts

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